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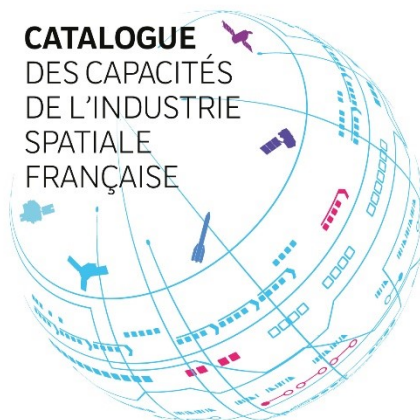


FRENCH SPACE  
INDUSTRY  
CAPABILITIES  
**CATALOGUE**

**CATALOGUE**  
DES CAPACITÉS  
DE L'INDUSTRIE  
SPATIALE FRANÇAISE

# CATALOGUE DES CAPACITES DE L'INDUSTRIE SPATIALE FRANÇAISE

➔ <https://cnes.fr/entreprises/catalogue-industrie-spatiale>



## EDITORIAL

Avec l'essor des nouvelles technologies du numérique et du « Newspace », de nombreux domaines d'application du spatial sont en pleine évolution, tels l'environnement, les télécommunications, les transports, la mobilité ou la santé. Dans ce contexte où l'on voit émerger de nouveaux acteurs publics ou privés, et face à des enjeux majeurs à la fois sociétaux, scientifiques ou de souveraineté nationale, l'Europe reste fermement installée dans le trio de tête des puissances spatiales, derrière les Etats-Unis et bien souvent devant la Chine.

La France est le moteur historique de ce succès européen, avec un secteur spatial particulièrement performant, dans lequel le CNES articule et irrigue les mondes de la recherche et de l'industrie.

Grâce à une politique industrielle volontariste, menée depuis plus d'un demi-siècle, en s'appuyant sur des investissements publics ciblés, notre pays dispose d'une industrie spatiale compétitive de très haute technologie, pourvoyeuse d'emplois, avec des compétences multiples, allant des grands maîtres d'œuvre industriels, des entreprises de taille intermédiaire, aux très nombreuses PME ou startups. Cette industrie représente aujourd'hui des dizaines de milliers d'emplois hautement qualifiés directement liés au spatial, soit plus du tiers des emplois en Europe, et génère environ la moitié du chiffre d'affaires dégagé par le secteur spatial européen.

Le CNES a le plaisir de publier ce catalogue des capacités de l'industrie spatiale française. Ce dernier est destiné à promouvoir l'écosystème français. Il s'agit de favoriser le réflexe France auprès des partenaires français et internationaux et de contribuer ainsi au succès de nos industriels sur les marchés à l'export. Avec plus de 250 entreprises déjà référencées, et une fonctionnalité de recherche de compétences accessible en ligne, c'est un outil de « sourcing » unique pour trouver le prestataire ou le partenaire disposant de l'expertise ou de la capacité de développement attendue.

Agences spatiales, laboratoires scientifiques et industriels, nous inventons l'espace de demain !

Philippe Baptiste, Président Directeur Général du CNES, le 15 février 2024

## **FRENCH SPACE INDUSTRY CAPABILITIES CATALOGUE**

➔ <https://cnes.fr/en/entreprises/catalogue-industrie-spatiale>



### **EDITORIAL**

With the surge in new digital technologies and New Space, many applications served by space—like for example the environment, telecommunications, transport, mobility and healthcare—are undergoing deep transformations. At a time when new public and private players are coming onto the scene and we are facing major social, scientific and national sovereignty challenges, Europe remains steadfastly in the world's top three space powers, behind the United States and very often ahead of China.

France has historically played a driving role in this European success story, through a particularly vibrant space sector in which CNES shapes and irrigates research and industry.

Thanks to a proactive industrial policy pursued over the course of more than half a century and sustained by targeted government investments, our nation has built a competitive high-tech space industry providing jobs and a broad palette of skills, spanning large primes, mid-tier firms and numerous SMEs and start-ups. This industry today supports tens of thousands of highly skilled jobs directly connected to space, accounting for more than a third of all jobs in Europe and nearly half of European space sector revenues.

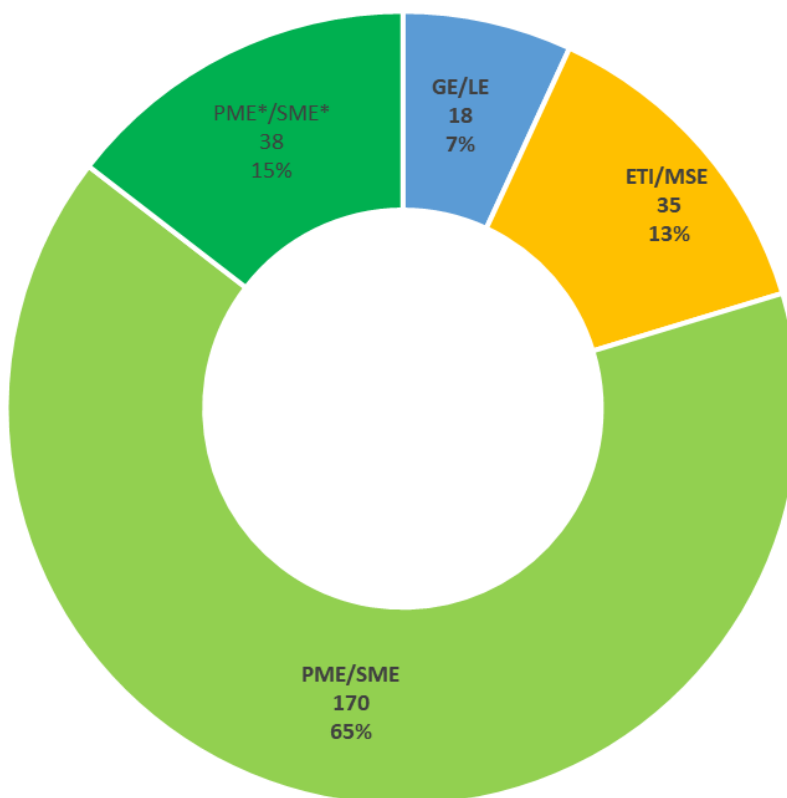
CNES is pleased to publish this catalogue of French space industry capabilities. It is designed to promote the French ecosystem and to encourage partners at home and abroad to “think France”, thus helping our manufacturers to succeed in export markets. With more than 250 firms already listed and its online skill search feature, the catalogue is a unique sourcing tool to find the expertise or development capabilities you are looking for.

Together, we space agencies, research laboratories and industry contractors are inventing the future of space!

Philippe Baptiste, CNES Chairman & CEO, 15 February 2024

## 261 FRENCH SPACE COMPANIES

→ <https://cnes.fr/en/entreprises/catalogue-industrie-spatiale>

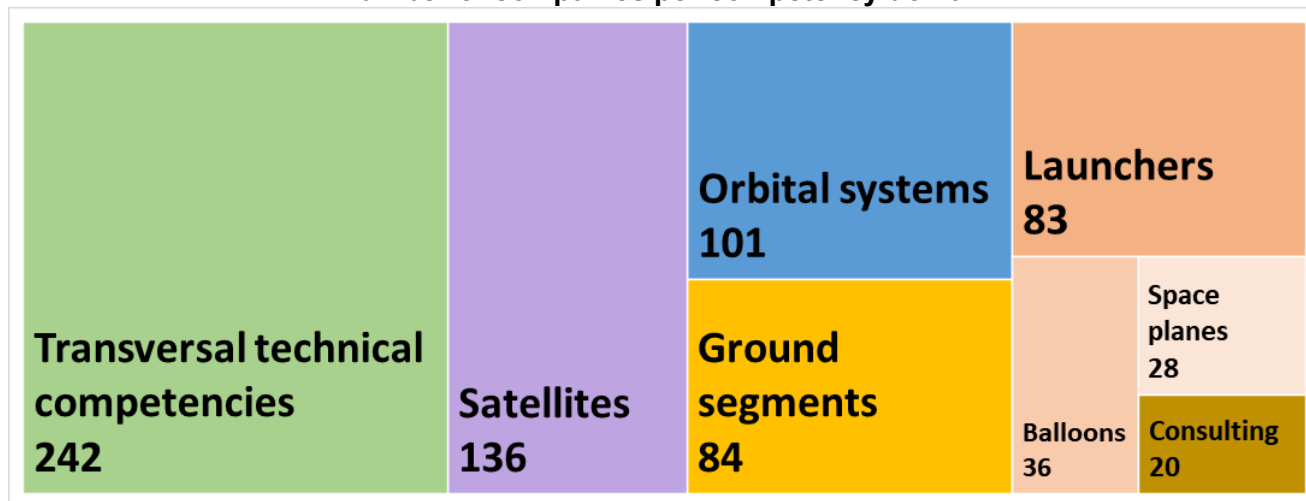


|             | Type                                                                         | Staff headcount                                 | Turnover  | Total balance sheet |
|-------------|------------------------------------------------------------------------------|-------------------------------------------------|-----------|---------------------|
| PME / SME   | Petite et Moyenne Entreprise<br>Small and Medium Enterprise                  | ≤ 250                                           | ≤ 50 M€   | ≤ 43 M€             |
| PME* / SME* | Petite et Moyenne Entreprise étendue<br>Extended Small and Medium Enterprise | Same criteria as SME regardless of shareholding |           |                     |
| ETI / MSE   | Entreprise de taille Intermédiaire<br>Mid-sized Enterprise                   | ≤ 5000                                          | ≤ 1500 M€ | ≤ 2000 M€           |
| GE / LE     | Grande Entreprise<br>Large Enterprise                                        | 5000 <                                          | 1500 M€ < | 2000 M€ <           |

## 2017 COMPETENCIES WITH ON-LINE SOURCING TOOL

➔ <https://cnes.fr/en/entreprises/catalogue-industrie-spatiale>

Number of companies per competency domain



## Competencies & Domains

|                                   |                                                                                                                                                                                                                                                                                                       |                                                                                                                                                                                                                                                                                    |
|-----------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>Orbital systems</b>            | Orbital systems prime contractor<br>Orbital systems engineering<br>On-board to ground engineering                                                                                                                                                                                                     | Orbital systems equipment manufacturers<br>AIT-AIV System simulation means                                                                                                                                                                                                         |
| <b>Ground segments</b>            | Ground control center<br>Ground mission center<br>Ground segments equipment                                                                                                                                                                                                                           | Ground station<br>Beacon, user terminal<br>Orbital system operations                                                                                                                                                                                                               |
| <b>Launchers</b>                  | Launcher prime contractors<br>Launcher engineering<br>Launcher Propulsion<br>Launcher equipment                                                                                                                                                                                                       | Launcher test means<br>Launch base development<br>Launch base exploitation<br>Launch services and operations                                                                                                                                                                       |
| <b>Satellites</b>                 | Structure<br>Thermal control<br>Harness<br>Electrical power<br>Propulsion<br>Avionic<br>Com payload<br>TTC                                                                                                                                                                                            | AOCS<br>On-board computer<br>Telemetry payload<br>Scientific payload<br>Optical payload<br>Microgravity payload<br>Navigation-Localisation payload<br>Security-defence payload                                                                                                     |
| <b>Space Planes</b>               | Space plane prime contractors<br>Space plane engineering<br>On-board to ground engineering<br>Space plane equipment                                                                                                                                                                                   | Space plane test means<br>Aerospace base development<br>Space planes services and operations                                                                                                                                                                                       |
| <b>Balloons</b>                   | Balloon envelopes<br>Balloon gondola & on-board equipment                                                                                                                                                                                                                                             | Balloon miscellaneous (SW, ground segment, metrology, parachute, etc.)                                                                                                                                                                                                             |
| <b>Transversal competencies</b>   | System engineering<br>AIV AIT Test means<br>Flight dynamics<br>Atmospheric re-entry<br>Space data processing<br>Security, encryption<br>Mechanisms<br>Structure Mechanics<br>Aerothermodynamics<br>Electric<br>Thermic, coatings, MLI, thermoelectronics, cryotechnics, etc.<br>Electronic components | Electronics<br>Antennas<br>Robotics<br>Electromagnetic compatibility<br>Radiofrequencies<br>Satellite location<br>Time-Frequency<br>Industrial gases<br>Pyrotechnics<br>Quality Assurance (product assurance, safety)<br>Materials & Process Coatings<br>Space environment effects |
| <b>Consulting in space domain</b> | Concept, feasibility and engineering studies of space systems<br>Assistance in setting-up projects and contracts<br>Assistance to projects and contracts follow-up                                                                                                                                    | Support and training to operations and exploitations of space systems                                                                                                                                                                                                              |

## LIST OF COMPANIES

If your company is not referenced below → contact us at [catalogue.industrie@cnes.fr](mailto:catalogue.industrie@cnes.fr)

|                                                   |
|---------------------------------------------------|
| <a href="#">3D PLUS</a>                           |
| <a href="#">3DCERAM</a>                           |
| <a href="#">ABBIA GNSS TECHNOLOGIES</a>           |
| <a href="#">ABSOLUT SENSING</a>                   |
| <a href="#">ABSOLUT SYSTEM</a>                    |
| <a href="#">ACB - ATLANTEC</a>                    |
| <a href="#">ACB - CIBEL</a>                       |
| <a href="#">ACRI ST</a>                           |
| <a href="#">ACTIA AEROSPACE Dinard</a>            |
| <a href="#">ACTIA AEROSPACE Toulouse</a>          |
| <a href="#">AD INDUSTRIES - MS<br/>COMPOSITES</a> |
| <a href="#">ADDUP</a>                             |
| <a href="#">ADVEOTEC</a>                          |
| <a href="#">AFC-STAB</a>                          |
| <a href="#">AGENIUM SPACE</a>                     |
| <a href="#">AGILINK MICROWIRES</a>                |
| <a href="#">AIKO</a>                              |
| <a href="#">AIRBUS DEFENCE AND SPACE</a>          |
| <a href="#">AIRBUS PROTECT</a>                    |
| <a href="#">AKKA Technologies</a>                 |
| <a href="#">ALATYR</a>                            |
| <a href="#">ALCADIA ENTREPRISES</a>               |
| <a href="#">ALDORANE</a>                          |
| <a href="#">ALDORIA</a>                           |
| <a href="#">ALLIANCE4U</a>                        |
| <a href="#">ALTEN</a>                             |
| <a href="#">ALTER TECHNOLOGY France</a>           |
| <a href="#">AMCAD ENGINEERING</a>                 |
| <a href="#">AMETRA</a>                            |
| <a href="#">ANYWAVES</a>                          |
| <a href="#">ARCSpace</a>                          |
| <a href="#">AREELIS TECHNOLOGIES</a>              |
| <a href="#">ARIA ELECTRONIQUE</a>                 |
| <a href="#">ARIANEGROUP</a>                       |
| <a href="#">ARIANESPACE</a>                       |
| <a href="#">ARKANE</a>                            |
| <a href="#">ARMOR ARSENAL</a>                     |
| <a href="#">ASB AEROSPATIALE BATTERIES</a>        |
| <a href="#">ATEM</a>                              |
| <a href="#">ATMOSTAT</a>                          |
| <a href="#">ATOS</a>                              |

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| <a href="#">AXON CABLE</a>                         |
| <a href="#">BERTIN ALPAO</a>                       |
| <a href="#">BERTIN TECHNOLOGIES</a>                |
| <a href="#">BLACKLEAF</a>                          |
| <a href="#">CAILABS</a>                            |
| <a href="#">CALLISTO</a>                           |
| <a href="#">CAPGEMINI</a>                          |
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| <a href="#">CIO SYSTEMES EMBARQUES</a>             |
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| <a href="#">CLEMESSY</a>                           |
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| <a href="#">CREATIVE EUROCOM</a>                   |
| <a href="#">CS GROUP</a>                           |
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| <a href="#">CYBERINFLIGHT</a>                      |
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| <a href="#">ERNEO</a>                              |
| <a href="#">E-SPACE</a>                            |
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| <a href="#">ESSP</a>                               |
| <a href="#">ETIENNE LACROIX TOUS<br/>ARTIFICES</a> |

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| <a href="#">HALCYON</a>                   |
| <a href="#">HEATSELF</a>                  |
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| <a href="#">HIONOS</a>                    |
| <a href="#">HOOKE ELECTRONICS</a>         |
| <a href="#">HOTBLOCK ON BOARD</a>         |
| <a href="#">HUMAN DESIGN GROUP</a>        |
| <a href="#">HYGEOS</a>                    |
| <a href="#">INDEPENDENT LIVING BASE</a>   |
| <a href="#">INFINITE ORBITS</a>           |
| <a href="#">InMind-VR</a>                 |
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| <a href="#">ION-X</a>                     |

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| <a href="#">JFB SPACE CONSULTING</a>                  |
| <a href="#">JVGROUP</a>                               |
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| <a href="#">KERDRY</a>                                |
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| <a href="#">KRATOS COMMUNICATIONS</a>                 |
| <a href="#">L3HARRIS GEOSPATIAL</a>                   |
| <a href="#">LATECOERE INTERCONNECTION SYSTEMS</a>     |
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| <a href="#">LATITUDE</a>                              |
| <a href="#">LISI AEROSPACE ADDITIVE MANUFACTURING</a> |
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| <a href="#">MAIASPACE</a>                             |
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| <a href="#">METRAVIB ENGINEERING</a>                  |
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| <a href="#">MICROTEC</a>                              |
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| <a href="#">POSITHÔT</a>                        |
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| <a href="#">PVa Conseil &amp; Développement</a> |
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| <a href="#">SOTEREM</a>                         |
| <a href="#">SOTREM SEO</a>                      |

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| <a href="#">SYSTRONIC</a>                              |
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| <a href="#">TELERAD</a>                                |
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| <a href="#">TERAKALIS</a>                              |
| <a href="#">TERNWAVES</a>                              |
| <a href="#">THALES ALENIA SPACE</a>                    |
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| <a href="#">THALES SERVICES NUMERIQUES</a>             |
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| <a href="#">THE EXPLORATION COMPANY</a>                |
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| <a href="#">THIOT INGENIERIE</a>                       |
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| <a href="#">U-SPACE</a>                                |
| <a href="#">VENTANA</a>                                |
| <a href="#">VIGNAL ARTRU INDUSTRIES</a>                |
| <a href="#">VISHAY</a>                                 |
| <a href="#">VISIOTERRA</a>                             |
| <a href="#">VIVERIS</a>                                |
| <a href="#">WATT&amp;WELL</a>                          |
| <a href="#">WEEROC</a>                                 |

| Orbital systems               |                                |                                         |                                |                             |                                  |                               |
|-------------------------------|--------------------------------|-----------------------------------------|--------------------------------|-----------------------------|----------------------------------|-------------------------------|
|                               |                                |                                         |                                |                             |                                  |                               |
|                               |                                |                                         |                                |                             |                                  |                               |
|                               |                                |                                         |                                |                             |                                  |                               |
|                               |                                |                                         |                                |                             |                                  |                               |
|                               | AT-ATV System simulation means | Orbital systems equipment manufacturers | On-board to ground engineering | Orbital systems engineering | Orbital systems prime contractor | Space infrastructure operator |
| ABBIA GNSS TECHNOLOGIES       | ●                              |                                         |                                |                             |                                  |                               |
| ABSOLUT SENSING               |                                |                                         |                                | ●                           |                                  |                               |
| ABSOLUT SYSTEM                | ●                              | ●                                       | ●                              | ●                           |                                  |                               |
| ACTIA AEROSPACE Dinard        | ●                              | ●                                       | ●                              |                             |                                  |                               |
| ACTIA AEROSPACE Toulouse      |                                | ●                                       |                                |                             |                                  |                               |
| AD INDUSTRIES - MS COMPOSITES |                                | ●                                       |                                |                             |                                  |                               |
| ADDUP                         |                                | ●                                       |                                |                             |                                  |                               |
| AFC-STAB                      |                                | ●                                       |                                |                             |                                  |                               |
| AGENIUM SPACE                 |                                |                                         | ●                              |                             |                                  |                               |
| AGILINK MICROWIRES            |                                | ●                                       |                                |                             |                                  |                               |
| AIKO                          |                                |                                         | ●                              | ●                           |                                  |                               |
| AIRBUS DEFENCE AND SPACE      | ●                              | ●                                       | ●                              | ●                           | ●                                |                               |
| AIRBUS PROTECT                |                                |                                         | ●                              | ●                           |                                  |                               |
| AKKA Technologies             |                                |                                         | ●                              | ●                           |                                  |                               |
| ALATYR                        |                                |                                         | ●                              |                             | ●                                | ●                             |
| ALDORIA                       |                                |                                         | ●                              |                             |                                  |                               |
| ALLIANCE4U                    | ●                              |                                         |                                |                             |                                  |                               |
| ALTEN                         | ●                              |                                         | ●                              | ●                           |                                  |                               |
| ALTER TECHNOLOGY France       | ●                              |                                         |                                |                             |                                  |                               |
| ARCSPACE                      |                                | ●                                       |                                | ●                           |                                  |                               |
| ARIANEGROUP                   |                                | ●                                       |                                |                             |                                  |                               |
| ARMOR ARSENAL                 |                                | ●                                       |                                |                             |                                  |                               |
| ATMOSTAT                      |                                | ●                                       |                                |                             |                                  |                               |
| ATOS                          | ●                              |                                         | ●                              | ●                           |                                  |                               |
| AVANTIS                       | ●                              |                                         |                                | ●                           |                                  |                               |
| BERTIN TECHNOLOGIES           |                                | ●                                       |                                |                             |                                  |                               |
| CAPGEMINI                     |                                |                                         |                                | ●                           |                                  |                               |
| CES WORKS                     |                                |                                         |                                | ●                           |                                  |                               |
| CGI                           | ●                              |                                         | ●                              | ●                           |                                  |                               |
| CIRMA                         | ●                              | ●                                       |                                |                             |                                  |                               |
| CLEMESSY                      | ●                              |                                         | ●                              |                             |                                  |                               |
| COMAT                         | ●                              | ●                                       |                                |                             |                                  |                               |
| COREDUX FRANCE                |                                | ●                                       |                                |                             |                                  |                               |
| CREATIVE EUROCOM              |                                | ●                                       |                                |                             |                                  |                               |
| CS GROUP                      | ●                              | ●                                       | ●                              | ●                           |                                  |                               |
| CT INGENIERIE                 |                                |                                         |                                | ●                           |                                  |                               |
| DACTEM INTERNATIONAL          | ●                              |                                         |                                |                             |                                  |                               |
| EREMS                         |                                | ●                                       |                                |                             |                                  |                               |
| ERNEO                         |                                | ●                                       |                                |                             |                                  |                               |

| Orbital systems                   |                                |                                         |                                |                             |                                  |                               |
|-----------------------------------|--------------------------------|-----------------------------------------|--------------------------------|-----------------------------|----------------------------------|-------------------------------|
|                                   |                                |                                         |                                |                             |                                  |                               |
|                                   |                                |                                         |                                |                             |                                  |                               |
|                                   |                                |                                         |                                |                             |                                  |                               |
|                                   |                                |                                         |                                |                             |                                  |                               |
|                                   | AT-ADV System simulation means | Orbital systems equipment manufacturers | On-board to ground engineering | Orbital systems engineering | Orbital systems prime contractor | Space infrastructure operator |
| E-SPACE                           | ●                              | ●                                       | ●                              | ●                           | ●                                |                               |
| ESSP                              |                                |                                         | ●                              |                             |                                  |                               |
| EUTELSAT                          |                                |                                         |                                |                             |                                  | ●                             |
| EXAIL AEROSPACE                   |                                |                                         | ●                              |                             |                                  |                               |
| EXOTRAIL                          | ●                              |                                         |                                |                             |                                  |                               |
| EXPLO                             |                                |                                         | ●                              |                             |                                  |                               |
| FLEURET                           |                                | ●                                       |                                |                             |                                  |                               |
| GMV INNOVATING SOLUTIONS          | ●                              | ●                                       | ●                              | ●                           | ●                                |                               |
| HEATSELF                          | ●                              |                                         |                                |                             |                                  |                               |
| HEMERIA                           | ●                              | ●                                       | ●                              | ●                           | ●                                |                               |
| HOTBLOCK ON BOARD                 |                                | ●                                       |                                |                             |                                  |                               |
| HUMAN DESIGN GROUP                | ●                              |                                         |                                | ●                           |                                  |                               |
| INFINITE ORBITS                   | ●                              | ●                                       | ●                              | ●                           | ●                                |                               |
| KINEIS                            |                                |                                         | ●                              |                             | ●                                | ●                             |
| LATECOERE INTERCONNECTION SYSTEMS | ●                              |                                         |                                | ●                           |                                  |                               |
| LATESYS                           | ●                              |                                         |                                | ●                           |                                  |                               |
| LOFT ORBITAL                      | ●                              |                                         | ●                              | ●                           | ●                                | ●                             |
| MAIASPACE                         |                                |                                         |                                | ●                           | ●                                |                               |
| MECANO I.D.                       | ●                              | ●                                       |                                | ●                           |                                  |                               |
| MEDYSYS                           |                                |                                         | ●                              |                             |                                  |                               |
| NEVERHACK                         | ●                              |                                         |                                | ●                           |                                  |                               |
| NEXVISION                         |                                | ●                                       |                                |                             |                                  |                               |
| NIMESIS TECHNOLOGY                |                                |                                         |                                | ●                           |                                  |                               |
| NOVELTIS                          |                                |                                         | ●                              | ●                           |                                  |                               |
| ONEWEB SATELLITES                 | ●                              | ●                                       | ●                              | ●                           | ●                                |                               |
| OPUS AEROSPACE                    |                                |                                         |                                | ●                           |                                  |                               |
| PROMETHEE EARTH INTELLIGENCE      |                                |                                         |                                |                             |                                  | ●                             |
| PYROALLIANCE                      |                                | ●                                       |                                |                             |                                  |                               |
| PYTHEAS TECHNOLOGY                |                                | ●                                       |                                |                             |                                  |                               |
| RESA                              |                                | ●                                       |                                |                             |                                  |                               |
| RTIME                             |                                |                                         | ●                              |                             |                                  |                               |
| SAFRAN AIRCRAFT ENGINES           | ●                              | ●                                       |                                |                             |                                  |                               |
| SAFRAN ELEC & DEF                 |                                | ●                                       |                                |                             |                                  |                               |
| SATCONSULT                        |                                |                                         | ●                              | ●                           |                                  |                               |
| SCALAGENT D.T.                    |                                |                                         | ●                              |                             |                                  |                               |
| SCALIAN                           | ●                              |                                         |                                |                             |                                  |                               |
| SEGULA TECHNOLOGIES               |                                |                                         | ●                              | ●                           |                                  |                               |
| SODITECH                          |                                |                                         |                                | ●                           |                                  |                               |
| SOGECCLAIR AEROSPACE              |                                |                                         |                                | ●                           |                                  |                               |

| Orbital systems            |                                |                                         |                                |                             |                                  |                               |
|----------------------------|--------------------------------|-----------------------------------------|--------------------------------|-----------------------------|----------------------------------|-------------------------------|
|                            |                                |                                         |                                |                             |                                  |                               |
|                            |                                |                                         |                                |                             |                                  |                               |
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|                            |                                |                                         |                                |                             |                                  |                               |
|                            |                                |                                         |                                |                             |                                  |                               |
|                            | AT-ATV System simulation means | Orbital systems equipment manufacturers | On-board to ground engineering | Orbital systems engineering | Orbital systems prime contractor | Space infrastructure operator |
| SOPEMEA                    | ●                              |                                         |                                |                             |                                  |                               |
| SOPHIA ENGINEERING         | ●                              | ●                                       | ●                              | ●                           |                                  |                               |
| SOTEREM                    | ●                              |                                         |                                | ●                           |                                  |                               |
| SPACEBEL                   | ●                              |                                         | ●                              | ●                           |                                  |                               |
| SPACELOCKER                |                                |                                         | ●                              | ●                           |                                  |                               |
| SPHEREA                    | ●                              |                                         |                                |                             |                                  |                               |
| STEEL ELECTRONIQUE         |                                | ●                                       |                                |                             |                                  |                               |
| SYMETRIE                   | ●                              |                                         |                                |                             |                                  |                               |
| SYNTONY                    | ●                              |                                         |                                |                             |                                  |                               |
| TELERAD                    |                                |                                         | ●                              |                             |                                  | ●                             |
| TELESPAIZO France          |                                |                                         |                                | ●                           |                                  |                               |
| TERNWAVES                  |                                |                                         | ●                              |                             |                                  |                               |
| THALES ALENIA SPACE        | ●                              | ●                                       | ●                              | ●                           | ●                                |                               |
| THALES SERVICES NUMERIQUES |                                |                                         | ●                              | ●                           |                                  |                               |
| THALES SESO                |                                | ●                                       |                                |                             |                                  |                               |
| THE EXPLORATION COMPANY    | ●                              | ●                                       | ●                              | ●                           | ●                                |                               |
| THERMOCOAX                 |                                | ●                                       |                                |                             |                                  |                               |
| TRAD                       | ●                              |                                         |                                |                             |                                  |                               |
| TRONICO                    | ●                              | ●                                       |                                |                             |                                  |                               |
| U-SPACE                    |                                |                                         |                                | ●                           | ●                                |                               |
| VENTANA                    |                                | ●                                       |                                |                             |                                  |                               |
| VIVERIS                    | ●                              |                                         | ●                              | ●                           |                                  |                               |
| WATT&WELL                  |                                | ●                                       |                                |                             |                                  |                               |

| Launchers                     |                         |                                  |                          |                      |                            |                     |                     |                                |
|-------------------------------|-------------------------|----------------------------------|--------------------------|----------------------|----------------------------|---------------------|---------------------|--------------------------------|
|                               | Launch base development | Launcher equipment manufacturers | Launch base exploitation | Launcher engineering | Launcher prime contractors | Launcher test means | Launcher propulsion | Launch services and operations |
| ABSOLUT SYSTEM                |                         |                                  |                          |                      |                            |                     |                     |                                |
| AD INDUSTRIES - MS COMPOSITES |                         |                                  |                          |                      |                            |                     |                     |                                |
| AFC-STAB                      |                         |                                  |                          |                      |                            |                     |                     |                                |
| AIRBUS DEFENCE AND SPACE      |                         |                                  |                          |                      |                            |                     |                     |                                |
| AIRBUS PROTECT                |                         |                                  |                          |                      |                            |                     |                     |                                |
| ALCADIA ENTREPRISES           |                         |                                  |                          |                      |                            |                     |                     |                                |
| ALTEN                         |                         |                                  |                          |                      |                            |                     |                     |                                |
| AMETRA                        |                         |                                  |                          |                      |                            |                     |                     |                                |
| AREELIS TECHNOLOGIES          |                         |                                  |                          |                      |                            |                     |                     |                                |
| ARIANEGROUP                   |                         |                                  |                          |                      |                            |                     |                     |                                |
| ARIANESPACE                   |                         |                                  |                          |                      |                            |                     |                     |                                |
| ARMOR ARSENAL                 |                         |                                  |                          |                      |                            |                     |                     |                                |
| ASB AEROSPATIALE BATTERIES    |                         |                                  |                          |                      |                            |                     |                     |                                |
| ATEM                          |                         |                                  |                          |                      |                            |                     |                     |                                |
| ATMOSTAT                      |                         |                                  |                          |                      |                            |                     |                     |                                |
| AUREA TECHNOLOGY              |                         |                                  |                          |                      |                            |                     |                     |                                |
| AVANTIS                       |                         |                                  |                          |                      |                            |                     |                     |                                |
| CAPGEMINI                     |                         |                                  |                          |                      |                            |                     |                     |                                |
| CERFACS                       |                         |                                  |                          |                      |                            |                     |                     |                                |
| CIRMA                         |                         |                                  |                          |                      |                            |                     |                     |                                |
| CLEMESSY                      |                         |                                  |                          |                      |                            |                     |                     |                                |
| CNIM SYSTEMES INDUSTRIELS     |                         |                                  |                          |                      |                            |                     |                     |                                |
| COMAT                         |                         |                                  |                          |                      |                            |                     |                     |                                |
| COREDUX FRANCE                |                         |                                  |                          |                      |                            |                     |                     |                                |
| CS GROUP                      |                         |                                  |                          |                      |                            |                     |                     |                                |
| CT INGENIERIE                 |                         |                                  |                          |                      |                            |                     |                     |                                |
| DACTEM INTERNATIONAL          |                         |                                  |                          |                      |                            |                     |                     |                                |
| DASSAULT AVIATION             |                         |                                  |                          |                      |                            |                     |                     |                                |
| ENVIRPROD - ARMELIO           |                         |                                  |                          |                      |                            |                     |                     |                                |
| ERNEO                         |                         |                                  |                          |                      |                            |                     |                     |                                |
| ESQS - APAVE                  |                         |                                  |                          |                      |                            |                     |                     |                                |
| EUROPROPULSION                |                         |                                  |                          |                      |                            |                     |                     |                                |
| EXAIL                         |                         |                                  |                          |                      |                            |                     |                     |                                |
| EXAIL AEROSPACE               |                         |                                  |                          |                      |                            |                     |                     |                                |
| EXPLO                         |                         |                                  |                          |                      |                            |                     |                     |                                |
| GMV INNOVATING SOLUTIONS      |                         |                                  |                          |                      |                            |                     |                     |                                |
| GROUPE ADF                    |                         |                                  |                          |                      |                            |                     |                     |                                |
| HALCYON                       |                         |                                  |                          |                      |                            |                     |                     |                                |
| HIONOS                        |                         |                                  |                          |                      |                            |                     |                     |                                |
| HUMAN DESIGN GROUP            |                         |                                  |                          |                      |                            |                     |                     |                                |

| Launchers                         |                         |                                  |                          |                      |                            |                     |                     |                                |
|-----------------------------------|-------------------------|----------------------------------|--------------------------|----------------------|----------------------------|---------------------|---------------------|--------------------------------|
|                                   | Launch base development | Launcher equipment manufacturers | Launch base exploitation | Launcher engineering | Launcher prime contractors | Launcher test means | Launcher propulsion | Launch services and operations |
| LATECOERE INTERCONNECTION SYSTEMS |                         | ●                                |                          |                      |                            | ●                   |                     |                                |
| LATESYS                           | ●                       | ●                                | ●                        | ●                    |                            | ●                   |                     |                                |
| LATITUDE                          |                         | ●                                |                          | ●                    | ●                          | ●                   | ●                   | ●                              |
| MAIASPACE                         | ●                       | ●                                | ●                        | ●                    | ●                          | ●                   |                     | ●                              |
| MECANO I.D.                       |                         | ●                                |                          |                      |                            | ●                   |                     |                                |
| MEDYSYS                           |                         |                                  |                          | ●                    |                            |                     |                     |                                |
| MICROTEC                          |                         |                                  |                          |                      |                            | ●                   |                     |                                |
| NERYS                             |                         |                                  |                          |                      |                            | ●                   |                     |                                |
| NEXTER MUNITIONS                  |                         | ●                                |                          |                      |                            |                     |                     |                                |
| OMEGA SYSTEMES (WEB INDUSTRIES)   |                         | ●                                |                          |                      |                            |                     |                     |                                |
| OPUS AEROSPACE                    |                         | ●                                |                          | ●                    | ●                          | ●                   | ●                   | ●                              |
| PANGEA AEROSPACE                  |                         |                                  |                          |                      |                            |                     | ●                   |                                |
| PCB PIEZOTRONICS                  |                         |                                  |                          |                      |                            | ●                   |                     |                                |
| POSITHÔT                          | ●                       |                                  |                          |                      |                            | ●                   |                     |                                |
| PYROALLIANCE                      |                         | ●                                |                          |                      |                            |                     |                     |                                |
| PYTHEAS TECHNOLOGY                |                         | ●                                |                          |                      |                            |                     |                     |                                |
| R.TECH                            | ●                       |                                  | ●                        |                      |                            |                     |                     |                                |
| RESA                              |                         | ●                                |                          |                      |                            |                     |                     |                                |
| RIDE!                             |                         |                                  |                          |                      |                            |                     |                     | ●                              |
| SAFRAN ELEC & DEF                 |                         | ●                                |                          |                      |                            |                     |                     |                                |
| SATCONSULT                        |                         |                                  |                          | ●                    |                            |                     |                     |                                |
| SEGULA TECHNOLOGIES               |                         |                                  |                          | ●                    |                            | ●                   |                     |                                |
| SEREME                            |                         |                                  |                          |                      |                            | ●                   |                     |                                |
| SOGELAIR AEROSPACE                |                         |                                  |                          | ●                    |                            |                     |                     |                                |
| SOKARIS INGENIERIE                |                         | ●                                |                          |                      |                            |                     |                     |                                |
| SOPHIA ENGINEERING                |                         |                                  |                          | ●                    |                            | ●                   |                     |                                |
| SPACEBEL                          |                         |                                  |                          |                      |                            | ●                   |                     |                                |
| SPACEDREAMS                       | ●                       |                                  | ●                        | ●                    |                            | ●                   |                     | ●                              |
| SPHEREA                           |                         |                                  |                          |                      |                            | ●                   |                     |                                |
| SYLPHAERO                         |                         |                                  |                          |                      |                            |                     | ●                   |                                |
| TECALEMIT AEROSPACE               |                         | ●                                |                          |                      |                            |                     | ●                   |                                |
| TECALEMIT TUBES                   |                         | ●                                |                          |                      |                            |                     |                     |                                |
| TECHNIP ENERGIES                  | ●                       |                                  |                          |                      |                            |                     | ●                   |                                |
| TELESPAZIO France                 |                         |                                  | ●                        |                      |                            |                     |                     |                                |
| TEMISTH                           |                         |                                  |                          | ●                    |                            | ●                   | ●                   |                                |
| TERAKALIS                         |                         |                                  |                          |                      |                            | ●                   |                     |                                |
| THALES SERVICES NUMERIQUES        |                         |                                  |                          | ●                    |                            |                     |                     |                                |
| THE EXPLORATION COMPANY           |                         |                                  |                          |                      |                            |                     | ●                   |                                |
| THERMOCOAX                        |                         |                                  |                          |                      |                            | ●                   | ●                   |                                |
| TRONICO                           |                         | ●                                |                          |                      |                            | ●                   |                     |                                |

| Launchers |  |  |  |  |  |  |  |  |
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| VENTANA   |  |  |  |  |  |  |  |  |
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|           |  |  |  |  |  |  |  |  |
| VIVERIS   |  |  |  |  |  |  |  |  |
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|           |  |  |  |  |  |  |  |  |
| WATT&WELL |  |  |  |  |  |  |  |  |
|           |  |  |  |  |  |  |  |  |
|           |  |  |  |  |  |  |  |  |

| Satellites                    |         |                 |                                 |                 |                    |                 |                   |                          |         |                   |            |                  |      |           |                   |     |
|-------------------------------|---------|-----------------|---------------------------------|-----------------|--------------------|-----------------|-------------------|--------------------------|---------|-------------------|------------|------------------|------|-----------|-------------------|-----|
|                               | Avionic | Thermal control | Navigation-Localisation payload | Imagery payload | Scientific payload | Optical payload | Com ; IoT payload | Security-defence payload | Harness | On-board computer | Propulsion | Electrical power | AOCS | Structure | Telemetry payload | TTC |
| 3D PLUS                       |         |                 |                                 |                 |                    |                 |                   |                          |         |                   |            |                  |      |           |                   |     |
| 3DCERAM                       |         |                 |                                 |                 |                    |                 |                   |                          |         |                   |            |                  |      |           |                   |     |
| ABSOLUT SYSTEM                |         |                 |                                 |                 |                    |                 |                   |                          |         |                   |            |                  |      |           |                   |     |
| ACRI ST                       |         |                 |                                 |                 |                    |                 |                   |                          |         |                   |            |                  |      |           |                   |     |
| ACTIA AEROSPACE Dinard        |         |                 |                                 |                 |                    |                 |                   |                          |         |                   |            |                  |      |           |                   |     |
| AD INDUSTRIES - MS COMPOSITES |         |                 |                                 |                 |                    |                 |                   |                          |         |                   |            |                  |      |           |                   |     |
| ADDUP                         |         |                 |                                 |                 |                    |                 |                   |                          |         |                   |            |                  |      |           |                   |     |
| AFC-STAB                      |         |                 |                                 |                 |                    |                 |                   |                          |         |                   |            |                  |      |           |                   |     |
| AGENIUM SPACE                 |         |                 |                                 |                 |                    |                 |                   |                          |         |                   |            |                  |      |           |                   |     |
| AGILINK MICROWIRES            |         |                 |                                 |                 |                    |                 |                   |                          |         |                   |            |                  |      |           |                   |     |
| AIKO                          |         |                 |                                 |                 |                    |                 |                   |                          |         |                   |            |                  |      |           |                   |     |
| AIRBUS DEFENCE AND SPACE      |         |                 |                                 |                 |                    |                 |                   |                          |         |                   |            |                  |      |           |                   |     |
| AKKA Technologies             |         |                 |                                 |                 |                    |                 |                   |                          |         |                   |            |                  |      |           |                   |     |
| ALATYR                        |         |                 |                                 |                 |                    |                 |                   |                          |         |                   |            |                  |      |           |                   |     |
| ALDORIA                       |         |                 |                                 |                 |                    |                 |                   |                          |         |                   |            |                  |      |           |                   |     |
| ALLIANCE4U                    |         |                 |                                 |                 |                    |                 |                   |                          |         |                   |            |                  |      |           |                   |     |
| ALTEN                         |         |                 |                                 |                 |                    |                 |                   |                          |         |                   |            |                  |      |           |                   |     |
| AMETRA                        |         |                 |                                 |                 |                    |                 |                   |                          |         |                   |            |                  |      |           |                   |     |
| ANYWAVES                      |         |                 |                                 |                 |                    |                 |                   |                          |         |                   |            |                  |      |           |                   |     |
| ARCSPACE                      |         |                 |                                 |                 |                    |                 |                   |                          |         |                   |            |                  |      |           |                   |     |
| AREELIS TECHNOLOGIES          |         |                 |                                 |                 |                    |                 |                   |                          |         |                   |            |                  |      |           |                   |     |
| ARIANEGROUP                   |         |                 |                                 |                 |                    |                 |                   |                          |         |                   |            |                  |      |           |                   |     |
| ARMOR ARSENAL                 |         |                 |                                 |                 |                    |                 |                   |                          |         |                   |            |                  |      |           |                   |     |
| ASB AEROSPATIALE BATTERIES    |         |                 |                                 |                 |                    |                 |                   |                          |         |                   |            |                  |      |           |                   |     |
| ATEM                          |         |                 |                                 |                 |                    |                 |                   |                          |         |                   |            |                  |      |           |                   |     |
| ATMOSTAT                      |         |                 |                                 |                 |                    |                 |                   |                          |         |                   |            |                  |      |           |                   |     |
| ATOS                          |         |                 |                                 |                 |                    |                 |                   |                          |         |                   |            |                  |      |           |                   |     |
| AUREA TECHNOLOGY              |         |                 |                                 |                 |                    |                 |                   |                          |         |                   |            |                  |      |           |                   |     |
| AVANTIS                       |         |                 |                                 |                 |                    |                 |                   |                          |         |                   |            |                  |      |           |                   |     |
| AXON CABLE                    |         |                 |                                 |                 |                    |                 |                   |                          |         |                   |            |                  |      |           |                   |     |
| BERTIN TECHNOLOGIES           |         |                 |                                 |                 |                    |                 |                   |                          |         |                   |            |                  |      |           |                   |     |
| CAILABS                       |         |                 |                                 |                 |                    |                 |                   |                          |         |                   |            |                  |      |           |                   |     |
| CAPGEMINI                     |         |                 |                                 |                 |                    |                 |                   |                          |         |                   |            |                  |      |           |                   |     |
| CEDRAT TECHNOLOGIES           |         |                 |                                 |                 |                    |                 |                   |                          |         |                   |            |                  |      |           |                   |     |
| CERFACS                       |         |                 |                                 |                 |                    |                 |                   |                          |         |                   |            |                  |      |           |                   |     |
| CGI                           |         |                 |                                 |                 |                    |                 |                   |                          |         |                   |            |                  |      |           |                   |     |
| CILAS                         |         |                 |                                 |                 |                    |                 |                   |                          |         |                   |            |                  |      |           |                   |     |
| CIRMA                         |         |                 |                                 |                 |                    |                 |                   |                          |         |                   |            |                  |      |           |                   |     |
| CLS                           |         |                 |                                 |                 |                    |                 |                   |                          |         |                   |            |                  |      |           |                   |     |
| COMAT                         |         |                 |                                 |                 |                    |                 |                   |                          |         |                   |            |                  |      |           |                   |     |

●: link to the company's PDF file 03/03/2026 (capabilities as declared by companies)

| Satellites                      |         |                 |                                 |                 |                    |                 |                   |                          |         |                   |            |                  |      |           |                   |
|---------------------------------|---------|-----------------|---------------------------------|-----------------|--------------------|-----------------|-------------------|--------------------------|---------|-------------------|------------|------------------|------|-----------|-------------------|
|                                 | Avionic | Thermal control | Navigation-Localisation payload | Imagery payload | Scientific payload | Optical payload | Com ; IoT payload | Security-defence payload | Harness | On-board computer | Propulsion | Electrical power | AACS | Structure | Telemetry payload |
| MICROTEC                        |         |                 |                                 |                 |                    |                 |                   |                          |         |                   |            |                  |      |           |                   |
| NEVERHACK                       |         |                 |                                 |                 |                    |                 |                   |                          |         |                   |            |                  |      |           |                   |
| NEXVISION                       |         |                 |                                 |                 |                    |                 |                   |                          |         |                   |            |                  |      |           |                   |
| NIMESIS TECHNOLOGY              |         |                 |                                 |                 |                    |                 |                   |                          |         |                   |            |                  |      |           |                   |
| NOVELTIS                        |         |                 |                                 |                 |                    |                 |                   |                          |         |                   |            |                  |      |           |                   |
| NUMERISAT                       |         |                 |                                 |                 |                    |                 |                   |                          |         |                   |            |                  |      |           |                   |
| OMEGA SYSTEMES (WEB INDUSTRIES) |         |                 |                                 |                 |                    |                 |                   |                          |         |                   |            |                  |      |           |                   |
| ONEWEB SATELLITES               |         |                 |                                 |                 |                    |                 |                   |                          |         |                   |            |                  |      |           |                   |
| PANGAEA AEROSPACE               |         |                 |                                 |                 |                    |                 |                   |                          |         |                   |            |                  |      |           |                   |
| PARSIMONI                       |         |                 |                                 |                 |                    |                 |                   |                          |         |                   |            |                  |      |           |                   |
| PCB PIEZOTRONICS                |         |                 |                                 |                 |                    |                 |                   |                          |         |                   |            |                  |      |           |                   |
| PLANEXUS                        |         |                 |                                 |                 |                    |                 |                   |                          |         |                   |            |                  |      |           |                   |
| PYTHEAS TECHNOLOGY              |         |                 |                                 |                 |                    |                 |                   |                          |         |                   |            |                  |      |           |                   |
| R.TECH                          |         |                 |                                 |                 |                    |                 |                   |                          |         |                   |            |                  |      |           |                   |
| RADIALL                         |         |                 |                                 |                 |                    |                 |                   |                          |         |                   |            |                  |      |           |                   |
| RESA                            |         |                 |                                 |                 |                    |                 |                   |                          |         |                   |            |                  |      |           |                   |
| RESCOLL                         |         |                 |                                 |                 |                    |                 |                   |                          |         |                   |            |                  |      |           |                   |
| SAFRAN AIRCRAFT ENGINES         |         |                 |                                 |                 |                    |                 |                   |                          |         |                   |            |                  |      |           |                   |
| SAFRAN ELEC & DEF               |         |                 |                                 |                 |                    |                 |                   |                          |         |                   |            |                  |      |           |                   |
| SAFRAN REOSC                    |         |                 |                                 |                 |                    |                 |                   |                          |         |                   |            |                  |      |           |                   |
| SAFT                            |         |                 |                                 |                 |                    |                 |                   |                          |         |                   |            |                  |      |           |                   |
| SAP Micromécanique              |         |                 |                                 |                 |                    |                 |                   |                          |         |                   |            |                  |      |           |                   |
| SCALIAN                         |         |                 |                                 |                 |                    |                 |                   |                          |         |                   |            |                  |      |           |                   |
| SCIENTEAMA                      |         |                 |                                 |                 |                    |                 |                   |                          |         |                   |            |                  |      |           |                   |
| SEGULA TECHNOLOGIES             |         |                 |                                 |                 |                    |                 |                   |                          |         |                   |            |                  |      |           |                   |
| SELHA Group                     |         |                 |                                 |                 |                    |                 |                   |                          |         |                   |            |                  |      |           |                   |
| SILIOS TECHNOLOGIES             |         |                 |                                 |                 |                    |                 |                   |                          |         |                   |            |                  |      |           |                   |
| SODERN                          |         |                 |                                 |                 |                    |                 |                   |                          |         |                   |            |                  |      |           |                   |
| SODITECH                        |         |                 |                                 |                 |                    |                 |                   |                          |         |                   |            |                  |      |           |                   |
| SOGECCLAIR AEROSPACE            |         |                 |                                 |                 |                    |                 |                   |                          |         |                   |            |                  |      |           |                   |
| SOPHIA ENGINEERING              |         |                 |                                 |                 |                    |                 |                   |                          |         |                   |            |                  |      |           |                   |
| SOTEREM                         |         |                 |                                 |                 |                    |                 |                   |                          |         |                   |            |                  |      |           |                   |
| SOTREM SEO                      |         |                 |                                 |                 |                    |                 |                   |                          |         |                   |            |                  |      |           |                   |
| SPACEBEL                        |         |                 |                                 |                 |                    |                 |                   |                          |         |                   |            |                  |      |           |                   |
| SPACELOCKER                     |         |                 |                                 |                 |                    |                 |                   |                          |         |                   |            |                  |      |           |                   |
| SPACEPHARMA                     |         |                 |                                 |                 |                    |                 |                   |                          |         |                   |            |                  |      |           |                   |
| STEEL ELECTRONIQUE              |         |                 |                                 |                 |                    |                 |                   |                          |         |                   |            |                  |      |           |                   |
| SYLPHAERO                       |         |                 |                                 |                 |                    |                 |                   |                          |         |                   |            |                  |      |           |                   |
| SYMETRIE                        |         |                 |                                 |                 |                    |                 |                   |                          |         |                   |            |                  |      |           |                   |
| SYRLINKS                        |         |                 |                                 |                 |                    |                 |                   |                          |         |                   |            |                  |      |           |                   |

| Satellites                 |         |                 |                                 |                 |                    |                 |                   |                          |         |                   |            |                  |      |           |                   |
|----------------------------|---------|-----------------|---------------------------------|-----------------|--------------------|-----------------|-------------------|--------------------------|---------|-------------------|------------|------------------|------|-----------|-------------------|
|                            | Avionic | Thermal control | Navigation-Localisation payload | Imagery payload | Scientific payload | Optical payload | Com ; IoT payload | Security-defence payload | Harness | On-board computer | Propulsion | Electrical power | AOCS | Structure | Telemetry payload |
| TECALEMIT AEROSPACE        |         |                 |                                 |                 |                    |                 |                   |                          |         |                   |            |                  |      |           |                   |
| TECALEMIT TUBES            |         |                 |                                 |                 |                    |                 |                   |                          |         |                   |            |                  |      |           |                   |
| TELEDYNE E2V               |         |                 |                                 |                 |                    |                 |                   |                          |         |                   |            |                  |      |           |                   |
| TELESPAZIO France          |         |                 |                                 |                 |                    |                 |                   |                          |         |                   |            |                  |      |           |                   |
| TEMISTH                    |         |                 |                                 |                 |                    |                 |                   |                          |         |                   |            |                  |      |           |                   |
| TERNWAVES                  |         |                 |                                 |                 |                    |                 |                   |                          |         |                   |            |                  |      |           |                   |
| THALES ALENIA SPACE        |         |                 |                                 |                 |                    |                 |                   |                          |         |                   |            |                  |      |           |                   |
| THALES SERVICES NUMERIQUES |         |                 |                                 |                 |                    |                 |                   |                          |         |                   |            |                  |      |           |                   |
| THALES SESO                |         |                 |                                 |                 |                    |                 |                   |                          |         |                   |            |                  |      |           |                   |
| THERMOCOAX                 |         |                 |                                 |                 |                    |                 |                   |                          |         |                   |            |                  |      |           |                   |
| THRUSTME                   |         |                 |                                 |                 |                    |                 |                   |                          |         |                   |            |                  |      |           |                   |
| TRONICO                    |         |                 |                                 |                 |                    |                 |                   |                          |         |                   |            |                  |      |           |                   |
| U-SPACE                    |         |                 |                                 |                 |                    |                 |                   |                          |         |                   |            |                  |      |           |                   |
| VENTANA                    |         |                 |                                 |                 |                    |                 |                   |                          |         |                   |            |                  |      |           |                   |
| VIVERIS                    |         |                 |                                 |                 |                    |                 |                   |                          |         |                   |            |                  |      |           |                   |
| WATT&WELL                  |         |                 |                                 |                 |                    |                 |                   |                          |         |                   |            |                  |      |           |                   |

| Ground segments          |                       |                       |                       |                                         |                           |                |
|--------------------------|-----------------------|-----------------------|-----------------------|-----------------------------------------|---------------------------|----------------|
|                          |                       |                       |                       |                                         |                           |                |
|                          |                       |                       |                       |                                         |                           |                |
|                          |                       |                       |                       |                                         |                           |                |
|                          |                       |                       |                       |                                         |                           |                |
|                          |                       |                       |                       |                                         |                           |                |
|                          | Beacon, user terminal | Ground control center | Ground mission center | Ground segments equipment manufacturers | Orbital system operations | Ground station |
| ACRI ST                  |                       |                       | ●                     |                                         |                           | ●              |
| ACTIA AEROSPACE Dinard   | ●                     |                       |                       |                                         |                           |                |
| ACTIA AEROSPACE Toulouse | ●                     | ●                     | ●                     | ●                                       |                           | ●              |
| AFC-STAB                 |                       |                       |                       | ●                                       |                           |                |
| AGENIUM SPACE            |                       |                       | ●                     |                                         | ●                         |                |
| AIKO                     |                       | ●                     | ●                     |                                         | ●                         |                |
| AIRBUS DEFENCE AND SPACE | ●                     | ●                     | ●                     | ●                                       | ●                         | ●              |
| AIRBUS PROTECT           |                       | ●                     |                       |                                         |                           |                |
| ALATYR                   |                       |                       |                       |                                         | ●                         |                |
| ALLIANCE4U               |                       | ●                     | ●                     |                                         |                           |                |
| ALTEN                    |                       | ●                     |                       |                                         | ●                         |                |
| AMETRA                   |                       |                       |                       | ●                                       |                           |                |
| ATEM                     |                       |                       |                       | ●                                       |                           |                |
| ATOS                     |                       | ●                     | ●                     |                                         |                           | ●              |
| AUREA TECHNOLOGY         |                       |                       |                       |                                         |                           | ●              |
| AVANTIS                  |                       |                       |                       | ●                                       |                           |                |
| BERTIN TECHNOLOGIES      |                       |                       |                       | ●                                       |                           |                |
| CAILABS                  | ●                     |                       |                       | ●                                       |                           | ●              |
| CALLISTO                 |                       |                       | ●                     | ●                                       | ●                         | ●              |
| CAPGEMINI                |                       |                       | ●                     |                                         |                           |                |
| CERFACS                  | ●                     |                       |                       | ●                                       |                           |                |
| CGI                      |                       | ●                     | ●                     |                                         |                           |                |
| CIRMA                    | ●                     |                       |                       | ●                                       |                           | ●              |
| CIO SYSTEMES EMBARQUES   |                       |                       |                       |                                         |                           | ●              |
| CLEMESY                  |                       | ●                     | ●                     | ●                                       |                           |                |
| CLS                      | ●                     |                       |                       |                                         |                           |                |
| CREATIVE EUROCOM         | ●                     |                       |                       | ●                                       |                           |                |
| CS GROUP                 |                       | ●                     | ●                     |                                         | ●                         |                |
| CT INGENIERIE            |                       | ●                     |                       |                                         |                           |                |
| EREMS                    | ●                     |                       |                       |                                         |                           |                |
| ESSP                     | ●                     |                       | ●                     | ●                                       | ●                         | ●              |
| EUROSATCOM               | ●                     |                       |                       | ●                                       |                           | ●              |
| EUTELSAT                 |                       | ●                     |                       |                                         | ●                         |                |
| EVERSAT                  | ●                     |                       |                       | ●                                       |                           | ●              |
| EXAIL AEROSPACE          | ●                     |                       |                       | ●                                       |                           | ●              |
| EXENS GROUP              |                       |                       |                       | ●                                       |                           | ●              |
| EXOTRAIL                 |                       | ●                     |                       |                                         | ●                         |                |
| EXPLO                    |                       |                       |                       | ●                                       |                           | ●              |
| FDC                      | ●                     |                       |                       |                                         |                           |                |

| Ground segments                   |                       |                       |                       |                                         |                           |                |
|-----------------------------------|-----------------------|-----------------------|-----------------------|-----------------------------------------|---------------------------|----------------|
|                                   |                       |                       |                       |                                         |                           |                |
|                                   |                       |                       |                       |                                         |                           |                |
|                                   |                       |                       |                       |                                         |                           |                |
|                                   |                       |                       |                       |                                         |                           |                |
|                                   | Beacon, user terminal | Ground control center | Ground mission center | Ground segments equipment manufacturers | Orbital system operations | Ground station |
| FLEURET                           |                       |                       |                       |                                         |                           |                |
| FLYING WHALES                     |                       |                       |                       |                                         |                           |                |
| GMV INNOVATING SOLUTIONS          |                       |                       |                       |                                         |                           |                |
| GREENERWAVE                       |                       |                       |                       |                                         |                           |                |
| HEMERIA                           |                       |                       |                       |                                         |                           |                |
| HUMAN DESIGN GROUP                |                       |                       |                       |                                         |                           |                |
| KINEIS                            |                       |                       |                       |                                         |                           |                |
| KRATOS COMMUNICATIONS             |                       |                       |                       |                                         |                           |                |
| LATECOERE INTERCONNECTION SYSTEMS |                       |                       |                       |                                         |                           |                |
| LATESYS                           |                       |                       |                       |                                         |                           |                |
| LOFT ORBITAL                      |                       |                       |                       |                                         |                           |                |
| M3 SYSTEMS                        |                       |                       |                       |                                         |                           |                |
| MAGELLIUM                         |                       |                       |                       |                                         |                           |                |
| METRAVIB ENGINEERING              |                       |                       |                       |                                         |                           |                |
| MICROTEC                          |                       |                       |                       |                                         |                           |                |
| MIRATLAS                          |                       |                       |                       |                                         |                           |                |
| NIMESIS TECHNOLOGY                |                       |                       |                       |                                         |                           |                |
| NUMERISAT                         |                       |                       |                       |                                         |                           |                |
| PLANEXUS                          |                       |                       |                       |                                         |                           |                |
| POSITHÔT                          |                       |                       |                       |                                         |                           |                |
| PYROALLIANCE                      |                       |                       |                       |                                         |                           |                |
| RESA                              |                       |                       |                       |                                         |                           |                |
| RTIME                             |                       |                       |                       |                                         |                           |                |
| SCALAGENT D.T.                    |                       |                       |                       |                                         |                           |                |
| SCALIAN                           |                       |                       |                       |                                         |                           |                |
| SOTEREM                           |                       |                       |                       |                                         |                           |                |
| SOTREM SEO                        |                       |                       |                       |                                         |                           |                |
| SPACEBEL                          |                       |                       |                       |                                         |                           |                |
| SPACEDREAMS                       |                       |                       |                       |                                         |                           |                |
| SPACELOCKER                       |                       |                       |                       |                                         |                           |                |
| SPHEREA                           |                       |                       |                       |                                         |                           |                |
| SYRLINKS                          |                       |                       |                       |                                         |                           |                |
| TECALEMIT AEROSPACE               |                       |                       |                       |                                         |                           |                |
| TECALEMIT TUBES                   |                       |                       |                       |                                         |                           |                |
| TECHNIP ENERGIES                  |                       |                       |                       |                                         |                           |                |
| TELERAD                           |                       |                       |                       |                                         |                           |                |
| TELESPAPIO France                 |                       |                       |                       |                                         |                           |                |
| TERNWAVES                         |                       |                       |                       |                                         |                           |                |
| THALES ALENIA SPACE               |                       |                       |                       |                                         |                           |                |

| Ground segments            |   |                       |                       |                       |                                         |   |
|----------------------------|---|-----------------------|-----------------------|-----------------------|-----------------------------------------|---|
|                            |   | Beacon, user terminal | Ground control center | Ground mission center | Ground segments equipment manufacturers |   |
|                            |   |                       |                       |                       | Orbital system operations               |   |
|                            |   |                       |                       |                       | Ground station                          |   |
|                            |   |                       |                       |                       |                                         |   |
|                            |   |                       |                       |                       |                                         |   |
|                            |   |                       |                       |                       |                                         |   |
| THALES SERVICES NUMERIQUES |   |                       | ●                     | ●                     |                                         | ● |
| THALES SESO                |   |                       |                       | ●                     |                                         |   |
| THRUSTME                   |   |                       |                       |                       | ●                                       |   |
| TIMELINK MICROSYSTEMS      |   | ●                     |                       | ●                     |                                         |   |
| TRONICO                    | ● |                       |                       | ●                     |                                         |   |
| VIVERIS                    | ● | ●                     | ●                     | ●                     |                                         | ● |

| Balloons                          |                                                                        |                   |                                                    |
|-----------------------------------|------------------------------------------------------------------------|-------------------|----------------------------------------------------|
|                                   |                                                                        |                   |                                                    |
|                                   |                                                                        |                   |                                                    |
|                                   | Balloon miscellaneous (SW, ground segment, metrology, parachute, etc.) | Balloon envelopes | Balloon gondola ; on-board equipment manufacturers |
| AFC-STAB                          |                                                                        |                   |                                                    |
| ALTEN                             |                                                                        |                   |                                                    |
| ATEM                              |                                                                        |                   |                                                    |
| AVANTIS                           |                                                                        |                   |                                                    |
| CIO SYSTEMES EMBARQUES            |                                                                        |                   |                                                    |
| COMAT                             |                                                                        |                   |                                                    |
| COREDUX FRANCE                    |                                                                        |                   |                                                    |
| CREATIVE EUROCOM                  |                                                                        |                   |                                                    |
| DACTEM INTERNATIONAL              |                                                                        |                   |                                                    |
| ENVIRPROD - ARMELIO               |                                                                        |                   |                                                    |
| EXAIL AEROSPACE                   |                                                                        |                   |                                                    |
| FLYING WHALES                     |                                                                        |                   |                                                    |
| HALCYON                           |                                                                        |                   |                                                    |
| HEMERIA AIRSHIP                   |                                                                        |                   |                                                    |
| HIONOS                            |                                                                        |                   |                                                    |
| HUMAN DESIGN GROUP                |                                                                        |                   |                                                    |
| LATECOERE INTERCONNECTION SYSTEMS |                                                                        |                   |                                                    |
| LATESYS                           |                                                                        |                   |                                                    |
| MECANO I.D.                       |                                                                        |                   |                                                    |
| MICROTEC                          |                                                                        |                   |                                                    |
| NERYS                             |                                                                        |                   |                                                    |
| NOVELTIS                          |                                                                        |                   |                                                    |
| PYROALLIANCE                      |                                                                        |                   |                                                    |
| R.TECH                            |                                                                        |                   |                                                    |
| RESCOLL                           |                                                                        |                   |                                                    |
| RTIME                             |                                                                        |                   |                                                    |
| SAP Micromécanique                |                                                                        |                   |                                                    |
| SOPHIA ENGINEERING                |                                                                        |                   |                                                    |
| SOTREM SEO                        |                                                                        |                   |                                                    |
| STEEL ELECTRONIQUE                |                                                                        |                   |                                                    |
| TERNWAVES                         |                                                                        |                   |                                                    |
| THALES ALENIA SPACE               |                                                                        |                   |                                                    |
| THALES SERVICES NUMERIQUES        |                                                                        |                   |                                                    |
| TRONICO                           |                                                                        |                   |                                                    |
| VENTANA                           |                                                                        |                   |                                                    |
| VIVERIS                           |                                                                        |                   |                                                    |

(capabilities as declared by companies)

| Transversal Competencies      |                    |                  |          |                   |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                 |                                    |                   |                                                         |  |
|-------------------------------|--------------------|------------------|----------|-------------------|-------------------------------|-----------------------|-----------------------------------------------|-----------------|---------------------------|----------|-------------|------------------|--------------------|---------------------------------------|------------------------------|---------------------|------------|--------------|------------------|-----------------------|----------|-------------------------------------|--------------------------------------------|-------------------------|----------------|-----------------|------------------------------------|-------------------|---------------------------------------------------------|--|
|                               | Aerothermodynamics | AV AT Test means | Antennas | Quality Assurance | Electromagnetic compatibility | Electronic components | Design : 2D/3D visualization of space systems | Flight dynamics | Space environment effects | Electric | Electronics | Industrial gases | System engineering | Satellite localisation and navigation | Materials ; Process Coatings | Structure Mechanics | Mechanisms | Pyrotechnics | Radiofrequencies | Atmosphérique reentry | Robotics | Security, encryption, cybersecurity | Space situational awareness - space debris | Satellite communication | Time-Frequency | Thermal Control | Thermal coatings, MU, cryotechnics | Signal processing | Human spaceflights and experimentations in microgravity |  |
| 3D PLUS                       |                    |                  |          |                   |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                 |                                    |                   |                                                         |  |
| 3DCERAM                       |                    |                  |          |                   |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                 |                                    |                   |                                                         |  |
| ABBIA GNSS TECHNOLOGIES       |                    |                  |          |                   |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                 |                                    |                   |                                                         |  |
| ABSOLUT SENSING               |                    |                  |          |                   |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                 |                                    |                   |                                                         |  |
| ABSOLUT SYSTEM                |                    |                  |          |                   |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                 |                                    |                   |                                                         |  |
| ACB - ATLANTEC                |                    |                  |          |                   |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                 |                                    |                   |                                                         |  |
| ACB - CIBEL                   |                    |                  |          |                   |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                 |                                    |                   |                                                         |  |
| ACRI ST                       |                    |                  |          |                   |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                 |                                    |                   |                                                         |  |
| ACTIA AEROSPACE Dinard        |                    |                  |          |                   |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                 |                                    |                   |                                                         |  |
| ACTIA AEROSPACE Toulouse      |                    |                  |          |                   |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                 |                                    |                   |                                                         |  |
| AD INDUSTRIES - MS COMPOSITES |                    |                  |          |                   |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                 |                                    |                   |                                                         |  |
| ADDUP                         |                    |                  |          |                   |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                 |                                    |                   |                                                         |  |
| ADVEOTEC                      |                    |                  |          |                   |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                 |                                    |                   |                                                         |  |
| AFC-STAB                      |                    |                  |          |                   |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                 |                                    |                   |                                                         |  |
| AGENIUM SPACE                 |                    |                  |          |                   |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                 |                                    |                   |                                                         |  |
| AGILINK MICROWIRES            |                    |                  |          |                   |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                 |                                    |                   |                                                         |  |
| AIKO                          |                    |                  |          |                   |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                 |                                    |                   |                                                         |  |
| AIRBUS DEFENCE AND SPACE      |                    |                  |          |                   |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                 |                                    |                   |                                                         |  |
| AIRBUS PROTECT                |                    |                  |          |                   |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                 |                                    |                   |                                                         |  |
| AKKA Technologies             |                    |                  |          |                   |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                 |                                    |                   |                                                         |  |
| ALATYR                        |                    |                  |          |                   |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                 |                                    |                   |                                                         |  |
| ALCADIA ENTREPRISES           |                    |                  |          |                   |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                 |                                    |                   |                                                         |  |
| ALDORIA                       |                    |                  |          |                   |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                 |                                    |                   |                                                         |  |

| Transversal Competencies   |                    |                  |          |                   |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                           |                         |                |                 |                       |                   |                                                    |  |
|----------------------------|--------------------|------------------|----------|-------------------|-------------------------------|-----------------------|-----------------------------------------------|-----------------|---------------------------|----------|-------------|------------------|--------------------|---------------------------------------|------------------------------|---------------------|------------|--------------|------------------|-----------------------|----------|-------------------------------------|-------------------------------------------|-------------------------|----------------|-----------------|-----------------------|-------------------|----------------------------------------------------|--|
|                            | Aerothermodynamics | AV AT Test means | Antennas | Quality Assurance | Electromagnetic compatibility | Electronic components | Design : 2D/3D visualization of space systems | Flight dynamics | Space environment effects | Electric | Electronics | Industrial gases | System engineering | Satellite localisation and navigation | Materials ; Process Coatings | Structure Mechanics | Mechanisms | Pyrotechnics | Radiofrequencies | Atmosphérique reentry | Robotics | Security, encryption, cybersecurity | Space situational awareness, space debris | Satellite communication | Time-Frequency | Thermal Control | Space data processing | Signal processing | Human spaceflights and experiments in microgravity |  |
| ALLIANCE4U                 |                    | ●                |          |                   |                               |                       |                                               |                 |                           |          |             | ●                |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                           |                         |                |                 | ●                     |                   |                                                    |  |
| ALTEN                      | ●                  | ●                | ●        | ●                 |                               |                       | ●                                             |                 | ●                         | ●        |             | ●                | ●                  | ●                                     |                              |                     |            |              | ●                |                       | ●        |                                     |                                           |                         | ●              |                 | ●                     |                   |                                                    |  |
| ALTER TECHNOLOGY France    |                    |                  |          |                   | ●                             |                       | ●                                             |                 | ●                         |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                           |                         |                |                 |                       |                   |                                                    |  |
| AMCAD ENGINEERING          |                    |                  |          |                   | ●                             |                       |                                               |                 |                           | ●        |             |                  |                    |                                       |                              |                     |            | ●            |                  |                       |          |                                     |                                           |                         |                |                 |                       |                   |                                                    |  |
| AMETRA                     |                    | ●                |          |                   |                               |                       |                                               |                 |                           |          |             |                  |                    | ●                                     | ●                            |                     |            |              |                  |                       |          |                                     |                                           |                         |                |                 |                       |                   |                                                    |  |
| ANYWAVES                   |                    |                  | ●        |                   |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                           |                         |                |                 |                       |                   |                                                    |  |
| ARCSPACE                   |                    | ●                |          |                   |                               |                       |                                               |                 |                           |          |             | ●                |                    | ●                                     | ●                            | ●                   |            |              |                  |                       | ●        |                                     |                                           |                         |                |                 |                       |                   |                                                    |  |
| AREELIS TECHNOLOGIES       | ●                  |                  |          |                   |                               |                       | ●                                             |                 |                           |          |             |                  |                    |                                       |                              |                     | ●          |              | ●                |                       |          |                                     |                                           |                         | ●              |                 |                       |                   |                                                    |  |
| ARIA ELECTRONIQUE          |                    |                  |          |                   | ●                             |                       |                                               |                 | ●                         | ●        |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                           |                         |                |                 |                       |                   |                                                    |  |
| ARIANEGROUP                | ●                  | ●                | ●        |                   | ●                             |                       | ●                                             |                 |                           |          |             | ●                |                    |                                       | ●                            | ●                   | ●          |              | ●                |                       |          | ●                                   |                                           |                         | ●              | ●               |                       |                   |                                                    |  |
| ARKANE                     |                    | ●                |          |                   |                               |                       |                                               |                 |                           | ●        |             |                  |                    |                                       |                              |                     |            | ●            |                  |                       |          |                                     |                                           |                         |                |                 |                       | ●                 |                                                    |  |
| ARMOR ARSENAL              |                    | ●                |          |                   |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                           | ●                       |                |                 |                       |                   |                                                    |  |
| ASB AEROSPATIALE BATTERIES |                    |                  |          |                   |                               |                       |                                               |                 | ●                         |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                           |                         |                |                 |                       |                   |                                                    |  |
| ATEM                       |                    |                  |          |                   |                               |                       |                                               |                 |                           |          |             |                  |                    | ●                                     |                              |                     |            | ●            |                  |                       |          |                                     |                                           |                         |                |                 |                       |                   |                                                    |  |
| ATMOSTAT                   |                    |                  |          |                   |                               |                       |                                               |                 |                           |          |             |                  |                    | ●                                     | ●                            |                     |            |              |                  |                       |          |                                     |                                           |                         |                |                 |                       |                   |                                                    |  |
| ATOS                       |                    | ●                |          |                   |                               |                       | ●                                             |                 |                           |          |             | ●                | ●                  |                                       |                              |                     |            | ●            |                  |                       | ●        |                                     |                                           |                         |                | ●               |                       |                   |                                                    |  |
| AUREA TECHNOLOGY           |                    |                  |          |                   |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  | ●                     |          |                                     | ●                                         |                         |                |                 |                       |                   |                                                    |  |
| AVANTIS                    |                    |                  | ●        | ●                 |                               |                       |                                               |                 |                           |          |             | ●                |                    | ●                                     | ●                            |                     |            |              |                  | ●                     |          |                                     |                                           |                         |                |                 |                       |                   |                                                    |  |
| AXON CABLE                 |                    |                  |          |                   |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       | ●                            |                     |            |              |                  |                       |          |                                     |                                           |                         |                |                 |                       |                   |                                                    |  |
| BERTIN ALPAO               |                    |                  |          |                   |                               |                       |                                               |                 |                           |          |             | ●                |                    |                                       | ●                            |                     |            |              |                  |                       |          |                                     |                                           |                         |                | ●               |                       |                   |                                                    |  |
| BERTIN TECHNOLOGIES        |                    | ●                |          |                   |                               |                       |                                               |                 |                           |          |             | ●                |                    | ●                                     | ●                            |                     |            |              |                  | ●                     |          |                                     |                                           |                         |                |                 |                       |                   |                                                    |  |
| BLACKLEAF                  |                    |                  |          |                   |                               |                       |                                               |                 |                           |          |             |                  |                    | ●                                     | ●                            |                     |            |              |                  |                       |          |                                     |                                           |                         | ●              |                 |                       |                   |                                                    |  |
| CAILABS                    |                    |                  |          |                   |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            | ●            |                  |                       |          |                                     |                                           |                         |                |                 |                       |                   |                                                    |  |

| Transversal Competencies  | Qualité<br>Fraternité |                  |          |                                               |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                                                     |                   |                                                         |
|---------------------------|-----------------------|------------------|----------|-----------------------------------------------|-------------------------------|-----------------------|-----------------------------------------------|-----------------|---------------------------|----------|-------------|------------------|--------------------|---------------------------------------|------------------------------|---------------------|------------|--------------|------------------|-----------------------|----------|-------------------------------------|--------------------------------------------|-------------------------|----------------|-----------------------------------------------------|-------------------|---------------------------------------------------------|
|                           | Aerothermodynamics    | AV AT Test means | Antennas | Quality Assurance (product assurance, safety) | Electromagnetic compatibility | Electronic components | Design : 2D/3D visualization of space systems | Flight dynamics | Space environment effects | Electric | Electronics | Industrial gases | System engineering | Satellite localisation and navigation | Materials ; Process Coatings | Structure Mechanics | Mechanisms | Pyrotechnics | Radiofrequencies | Atmosphérique reentry | Robotics | Security, encryption, cybersecurity | Space situational awareness - space debris | Satellite communication | Time-Frequency | Thermal Control, Thermal coatings, MU, cryotechnics | Signal processing | Human spaceflights and experimentations in microgravity |
| CALLISTO                  |                       |                  |          |                                               |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                                                     |                   |                                                         |
| CAPGEMINI                 |                       |                  |          |                                               |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                                                     |                   |                                                         |
| CEDRAT TECHNOLOGIES       |                       |                  |          |                                               |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                                                     |                   |                                                         |
| CERFACS                   |                       |                  |          |                                               |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                                                     |                   |                                                         |
| CGI                       |                       |                  |          |                                               |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                                                     |                   |                                                         |
| CILAS                     |                       |                  |          |                                               |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                                                     |                   |                                                         |
| CIRMA                     |                       |                  |          |                                               |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                                                     |                   |                                                         |
| CIO SYSTEMES EMBARQUES    |                       |                  |          |                                               |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                                                     |                   |                                                         |
| CLEMESSY                  |                       |                  |          |                                               |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                                                     |                   |                                                         |
| CLIX INDUSTRIES           |                       |                  |          |                                               |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                                                     |                   |                                                         |
| CLS                       |                       |                  |          |                                               |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                                                     |                   |                                                         |
| CNIM SYSTEMES INDUSTRIELS |                       |                  |          |                                               |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                                                     |                   |                                                         |
| COMAT                     |                       |                  |          |                                               |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                                                     |                   |                                                         |
| COREDUX FRANCE            |                       |                  |          |                                               |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                                                     |                   |                                                         |
| COROLIS                   |                       |                  |          |                                               |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                                                     |                   |                                                         |
| CREATIVE EUROCOM          |                       |                  |          |                                               |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                                                     |                   |                                                         |
| CS GROUP                  |                       |                  |          |                                               |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                                                     |                   |                                                         |
| CT INGENIERIE             |                       |                  |          |                                               |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                                                     |                   |                                                         |
| CYBERINFLIGHT             |                       |                  |          |                                               |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                                                     |                   |                                                         |
| CYSEC France              |                       |                  |          |                                               |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                                                     |                   |                                                         |
| DACTEM INTERNATIONAL      |                       |                  |          |                                               |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                                                     |                   |                                                         |
| DASSAULT AVIATION         |                       |                  |          |                                               |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                                                     |                   |                                                         |
| EASii IC                  |                       |                  |          |                                               |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                                                     |                   |                                                         |

| Transversal Competencies       |                    |                  |          |                                               |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                                                      |                                                         |
|--------------------------------|--------------------|------------------|----------|-----------------------------------------------|-------------------------------|-----------------------|-----------------------------------------------|-----------------|---------------------------|----------|-------------|------------------|--------------------|---------------------------------------|------------------------------|---------------------|------------|--------------|------------------|-----------------------|----------|-------------------------------------|--------------------------------------------|-------------------------|----------------|------------------------------------------------------|---------------------------------------------------------|
|                                | Aerothermodynamics | AV AT Test means | Antennas | Quality Assurance (product assurance, safety) | Electromagnetic compatibility | Electronic components | Design : 2D/3D visualization of space systems | Flight dynamics | Space environment effects | Electric | Electronics | Industrial gases | System engineering | Satellite localisation and navigation | Materials ; Process Coatings | Structure Mechanics | Mechanisms | Pyrotechnics | Radiofrequencies | Atmosphérique reentry | Robotics | Security, encryption, cybersecurity | Space situational awareness - space debris | Satellite communication | Time-Frequency | Thermal Control, Thermal coatings, MLI, cryotechnics | Human spaceflights and experimentations in microgravity |
| EGIDE                          |                    |                  |          |                                               |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                                                      |                                                         |
| ELEMCA                         |                    |                  |          |                                               |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                                                      |                                                         |
| ENVIRPROD - ARMELIO            |                    |                  |          |                                               |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                                                      |                                                         |
| EREMS                          |                    |                  |          |                                               |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                                                      |                                                         |
| ERNEO                          |                    |                  |          |                                               |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                                                      |                                                         |
| E-SPACE                        |                    |                  |          |                                               |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                                                      |                                                         |
| ESQS - APAVE                   |                    |                  |          |                                               |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                                                      |                                                         |
| ESSP                           |                    |                  |          |                                               |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                                                      |                                                         |
| ETIENNE LACROIX TOUS ARTIFICES |                    |                  |          |                                               |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                                                      |                                                         |
| EUROCONSULT                    |                    |                  |          |                                               |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                                                      |                                                         |
| EUROSATCOM                     |                    |                  |          |                                               |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                                                      |                                                         |
| EUTELSAT                       |                    |                  |          |                                               |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                                                      |                                                         |
| EVERSAT                        |                    |                  |          |                                               |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                                                      |                                                         |
| EXAIL AEROSPACE                |                    |                  |          |                                               |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                                                      |                                                         |
| EXENS GROUP                    |                    |                  |          |                                               |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                                                      |                                                         |
| EXOTRAIL                       |                    |                  |          |                                               |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                                                      |                                                         |
| EXPLO                          |                    |                  |          |                                               |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                                                      |                                                         |
| EXXELIA                        |                    |                  |          |                                               |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                                                      |                                                         |
| FDC                            |                    |                  |          |                                               |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                                                      |                                                         |
| FLEURET                        |                    |                  |          |                                               |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                                                      |                                                         |
| FLUCTUS                        |                    |                  |          |                                               |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                                                      |                                                         |
| FLYING WHALES                  |                    |                  |          |                                               |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                                                      |                                                         |
| Gael Systems                   |                    |                  |          |                                               |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                                                      |                                                         |

| Transversal Competencies  | Qualité<br>Fraternité |                  |          |                                               |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                                                     |                       |                   |                                                         |
|---------------------------|-----------------------|------------------|----------|-----------------------------------------------|-------------------------------|-----------------------|-----------------------------------------------|-----------------|---------------------------|----------|-------------|------------------|--------------------|---------------------------------------|------------------------------|---------------------|------------|--------------|------------------|-----------------------|----------|-------------------------------------|--------------------------------------------|-------------------------|----------------|-----------------------------------------------------|-----------------------|-------------------|---------------------------------------------------------|
|                           | Aerothermodynamics    | AV AT Test means | Antennas | Quality Assurance (product assurance, safety) | Electromagnetic compatibility | Electronic components | Design : 2D/3D visualization of space systems | Flight dynamics | Space environment effects | Electric | Electronics | Industrial gases | System engineering | Satellite localisation and navigation | Materials ; Process Coatings | Structure Mechanics | Mechanisms | Pyrotechnics | Radiofrequencies | Atmosphérique reentry | Robotics | Security, encryption, cybersecurity | Space situational awareness - space debris | Satellite communication | Time-Frequency | Thermal Control, Thermal coatings, MU, cryotechnics | Space data processing | Signal processing | Human spaceflights and experimentations in microgravity |
| GEO4I                     |                       |                  |          |                                               |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                                                     |                       |                   |                                                         |
| GEOMATYS                  |                       |                  |          |                                               |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                                                     |                       |                   |                                                         |
| GISAiA                    |                       |                  |          |                                               |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                                                     |                       |                   |                                                         |
| GMV INNOVATING SOLUTIONS  |                       |                  |          |                                               |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                                                     |                       |                   |                                                         |
| GRASP                     |                       |                  |          |                                               |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                                                     |                       |                   |                                                         |
| GREENERWAVE               |                       |                  |          |                                               |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                                                     |                       |                   |                                                         |
| GROUPE ADF                |                       |                  |          |                                               |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                                                     |                       |                   |                                                         |
| GUIDE GNSS                |                       |                  |          |                                               |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                                                     |                       |                   |                                                         |
| HALCYON                   |                       |                  |          |                                               |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                                                     |                       |                   |                                                         |
| HEATSELF                  |                       |                  |          |                                               |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                                                     |                       |                   |                                                         |
| HEMERIA                   |                       |                  |          |                                               |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                                                     |                       |                   |                                                         |
| HEMERIA AIRSHIP           |                       |                  |          |                                               |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                                                     |                       |                   |                                                         |
| HENSOLDT SPACE CONSULTING |                       |                  |          |                                               |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                                                     |                       |                   |                                                         |
| HIONOS                    |                       |                  |          |                                               |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                                                     |                       |                   |                                                         |
| HOOKE ELECTRONICS         |                       |                  |          |                                               |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                                                     |                       |                   |                                                         |
| HOTBLOCK ON BOARD         |                       |                  |          |                                               |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                                                     |                       |                   |                                                         |
| HUMAN DESIGN GROUP        |                       |                  |          |                                               |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                                                     |                       |                   |                                                         |
| HYGEOS                    |                       |                  |          |                                               |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                                                     |                       |                   |                                                         |
| INDEPENDENT LIVING BASE   |                       |                  |          |                                               |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                                                     |                       |                   |                                                         |
| INFINITE ORBITS           |                       |                  |          |                                               |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                                                     |                       |                   |                                                         |
| InMind-VR                 |                       |                  |          |                                               |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                                                     |                       |                   |                                                         |
| INSTITUT LAFAYETTE        |                       |                  |          |                                               |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                                                     |                       |                   |                                                         |
| INTERAC                   |                       |                  |          |                                               |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                                                     |                       |                   |                                                         |

| Transversal Competencies              |                    |                  |          |                                               |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                                                     |                   |                                                         |
|---------------------------------------|--------------------|------------------|----------|-----------------------------------------------|-------------------------------|-----------------------|-----------------------------------------------|-----------------|---------------------------|----------|-------------|------------------|--------------------|---------------------------------------|------------------------------|---------------------|------------|--------------|------------------|-----------------------|----------|-------------------------------------|--------------------------------------------|-------------------------|----------------|-----------------------------------------------------|-------------------|---------------------------------------------------------|
|                                       | Aerothermodynamics | AV AT Test means | Antennas | Quality Assurance (product assurance, safety) | Electromagnetic compatibility | Electronic components | Design : 2D/3D visualization of space systems | Flight dynamics | Space environment effects | Electric | Electronics | Industrial gases | System engineering | Satellite localisation and navigation | Materials ; Process Coatings | Structure Mechanics | Mechanisms | Pyrotechnics | Radiofrequencies | Atmosphérique reentry | Robotics | Security, encryption, cybersecurity | Space situational awareness - space debris | Satellite communication | Time-Frequency | Thermal Control, Thermal coatings, MU, cryotechnics | Signal processing | Human spaceflights and experimentations in microgravity |
| INTRASPEC TECHNOLOGIES                |                    | ●                | ●        | ●                                             | ●                             | ●                     |                                               |                 | ●                         | ●        | ●           |                  |                    | ●                                     |                              |                     |            |              |                  |                       |          |                                     |                                            | ●                       |                |                                                     |                   |                                                         |
| ISP SYSTEM                            |                    |                  |          |                                               |                               |                       |                                               |                 |                           |          |             |                  |                    | ●                                     | ●                            |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                                                     |                   |                                                         |
| JFB SPACE CONSULTING                  |                    |                  |          |                                               |                               |                       |                                               |                 |                           |          |             | ●                |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                                                     |                   |                                                         |
| JVGROUP                               |                    |                  | ●        |                                               |                               |                       |                                               |                 |                           |          |             |                  |                    | ●                                     | ●                            | ●                   |            |              |                  |                       |          |                                     |                                            |                         | ●              |                                                     |                   |                                                         |
| KAYRROS                               |                    |                  |          |                                               |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                | ●                                                   |                   |                                                         |
| KERDRY                                |                    |                  |          |                                               |                               |                       |                                               |                 |                           |          |             |                  |                    | ●                                     |                              |                     |            |              |                  |                       |          |                                     |                                            |                         | ●              |                                                     |                   |                                                         |
| KINEIS                                | ●                  |                  |          |                                               | ●                             |                       | ●                                             |                 |                           | ●        |             | ●                | ●                  |                                       | ●                            |                     |            | ●            |                  |                       |          |                                     | ●                                          |                         | ●              | ●                                                   |                   |                                                         |
| KRATOS COMMUNICATIONS                 |                    |                  |          |                                               |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     | ●                                          |                         |                | ●                                                   |                   |                                                         |
| L3HARRIS GEOSPATIAL                   |                    |                  |          |                                               |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                | ●                                                   |                   |                                                         |
| LATECOERE INTERCONNECTION SYSTEMS     |                    | ●                |          |                                               |                               |                       |                                               |                 | ●                         |          |             | ●                |                    |                                       | ●                            | ●                   |            |              |                  |                       |          |                                     |                                            |                         |                |                                                     |                   |                                                         |
| LATESYS                               |                    | ●                |          |                                               |                               |                       |                                               |                 |                           |          |             | ●                |                    |                                       | ●                            | ●                   |            |              |                  | ●                     |          |                                     |                                            |                         | ●              |                                                     |                   |                                                         |
| LISI AEROSPACE ADDITIVE MANUFACTURING |                    |                  | ●        |                                               |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       | ●                            |                     |            |              |                  |                       |          |                                     |                                            |                         | ●              |                                                     |                   |                                                         |
| LOFT ORBITAL                          |                    | ●                |          |                                               | ●                             |                       | ●                                             |                 |                           |          |             | ●                |                    |                                       |                              |                     |            | ●            | ●                |                       |          |                                     |                                            |                         |                | ●                                                   |                   |                                                         |
| M3 SYSTEMS                            |                    |                  |          |                                               |                               |                       |                                               |                 |                           |          |             | ●                |                    |                                       |                              |                     |            | ●            |                  |                       |          |                                     |                                            |                         |                |                                                     |                   |                                                         |
| MAGELLIUM                             |                    |                  |          |                                               |                               |                       |                                               |                 |                           |          |             | ●                |                    |                                       |                              |                     |            |              |                  | ●                     |          | ●                                   |                                            |                         |                | ●                                                   |                   |                                                         |
| MAIASPACE                             | ●                  | ●                |          |                                               |                               |                       | ●                                             |                 |                           | ●        |             | ●                |                    |                                       | ●                            |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                                                     |                   |                                                         |
| MAP SPACE COATINGS                    |                    |                  |          | ●                                             |                               |                       |                                               |                 |                           |          |             |                  |                    | ●                                     |                              |                     |            |              |                  |                       |          |                                     |                                            |                         | ●              |                                                     |                   |                                                         |
| MATRA ELECTRONIQUE                    |                    |                  |          |                                               |                               |                       |                                               |                 |                           | ●        |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                                                     |                   |                                                         |
| MECANO I.D.                           |                    | ●                |          |                                               |                               |                       |                                               |                 |                           |          |             | ●                |                    | ●                                     | ●                            | ●                   |            |              |                  |                       |          |                                     |                                            |                         | ●              |                                                     |                   |                                                         |
| MEDES                                 |                    |                  |          |                                               |                               |                       |                                               | ●               |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                                                     |                   |                                                         |
| MEDYSYS                               | ●                  |                  |          |                                               |                               |                       |                                               |                 |                           |          |             | ●                |                    |                                       | ●                            | ●                   |            |              |                  |                       |          |                                     |                                            |                         |                | ●                                                   |                   |                                                         |
| MELIAD                                |                    |                  |          |                                               |                               |                       |                                               |                 |                           |          |             |                  |                    | ●                                     | ●                            |                     |            |              |                  | ●                     |          |                                     |                                            |                         |                |                                                     |                   |                                                         |
| MERSEN BOOSTEC                        |                    |                  |          | ●                                             |                               |                       |                                               |                 |                           |          |             |                  |                    | ●                                     | ●                            | ●                   |            |              |                  |                       |          |                                     |                                            |                         |                |                                                     |                   |                                                         |

| Transversal Competencies        | Qualité<br>Fraternité |                  |          |                                               |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                                                      |                       |                   |                                                         |
|---------------------------------|-----------------------|------------------|----------|-----------------------------------------------|-------------------------------|-----------------------|-----------------------------------------------|-----------------|---------------------------|----------|-------------|------------------|--------------------|---------------------------------------|------------------------------|---------------------|------------|--------------|------------------|-----------------------|----------|-------------------------------------|--------------------------------------------|-------------------------|----------------|------------------------------------------------------|-----------------------|-------------------|---------------------------------------------------------|
|                                 | Aerothermodynamics    | AV AT Test means | Antennas | Quality Assurance (product assurance, safety) | Electromagnetic compatibility | Electronic components | Design : 2D/3D visualization of space systems | Flight dynamics | Space environment effects | Electric | Electronics | Industrial gases | System engineering | Satellite localisation and navigation | Materials ; Process Coatings | Structure Mechanics | Mechanisms | Pyrotechnics | Radiofrequencies | Atmosphérique reentry | Robotics | Security, encryption, cybersecurity | Space situational awareness - space debris | Satellite communication | Time-Frequency | Thermal Control, Thermal coatings, MLI, cryotechnics | Space data processing | Signal processing | Human spaceflights and experimentations in microgravity |
| METRAVIB ENGINEERING            |                       |                  |          |                                               |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                                                      |                       |                   |                                                         |
| MICRONOR                        |                       |                  |          |                                               |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                                                      |                       |                   |                                                         |
| MICROTEC                        |                       |                  |          |                                               |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                                                      |                       |                   |                                                         |
| MIRATLAS                        |                       |                  |          |                                               |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                                                      |                       |                   |                                                         |
| MOSS                            |                       |                  |          |                                               |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                                                      |                       |                   |                                                         |
| MVG (SATIMO)                    |                       |                  |          |                                               |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                                                      |                       |                   |                                                         |
| NANOXPLORE                      |                       |                  |          |                                               |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                                                      |                       |                   |                                                         |
| NERYS                           |                       |                  |          |                                               |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                                                      |                       |                   |                                                         |
| NEVERHACK                       |                       |                  |          |                                               |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                                                      |                       |                   |                                                         |
| NEXIO                           |                       |                  |          |                                               |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                                                      |                       |                   |                                                         |
| NEXTER MUNITIONS                |                       |                  |          |                                               |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                                                      |                       |                   |                                                         |
| NEXVISION                       |                       |                  |          |                                               |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                                                      |                       |                   |                                                         |
| NICOMATIC                       |                       |                  |          |                                               |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                                                      |                       |                   |                                                         |
| NIMESIS TECHNOLOGY              |                       |                  |          |                                               |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                                                      |                       |                   |                                                         |
| NOVELTIS                        |                       |                  |          |                                               |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                                                      |                       |                   |                                                         |
| NUMERISAT                       |                       |                  |          |                                               |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                                                      |                       |                   |                                                         |
| OMEGA SYSTEMES (WEB INDUSTRIES) |                       |                  |          |                                               |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                                                      |                       |                   |                                                         |
| ONEWEB SATELLITES               |                       |                  |          |                                               |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                                                      |                       |                   |                                                         |
| OPUS AEROSPACE                  |                       |                  |          |                                               |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                                                      |                       |                   |                                                         |
| ORBITAL VIEWS                   |                       |                  |          |                                               |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                                                      |                       |                   |                                                         |
| PARSIMONI                       |                       |                  |          |                                               |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                                                      |                       |                   |                                                         |
| PCB PIEZOTRONICS                |                       |                  |          |                                               |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                                                      |                       |                   |                                                         |
| PHOTONIS                        |                       |                  |          |                                               |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                                                      |                       |                   |                                                         |

| Transversal Competencies | Qualité<br>Fraternité |                  |          |                                               |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                                                     |                       |                   |                                                         |
|--------------------------|-----------------------|------------------|----------|-----------------------------------------------|-------------------------------|-----------------------|-----------------------------------------------|-----------------|---------------------------|----------|-------------|------------------|--------------------|---------------------------------------|------------------------------|---------------------|------------|--------------|------------------|-----------------------|----------|-------------------------------------|--------------------------------------------|-------------------------|----------------|-----------------------------------------------------|-----------------------|-------------------|---------------------------------------------------------|
|                          | Aerothermodynamics    | AV AT Test means | Antennas | Quality Assurance (product assurance, safety) | Electromagnetic compatibility | Electronic components | Design : 2D/3D visualization of space systems | Flight dynamics | Space environment effects | Electric | Electronics | Industrial gases | System engineering | Satellite localisation and navigation | Materials ; Process Coatings | Structure Mechanics | Mechanisms | Pyrotechnics | Radiofrequencies | Atmosphérique reentry | Robotics | Security, encryption, cybersecurity | Space situational awareness - space debris | Satellite communication | Time-Frequency | Thermal Control, Thermal coatings, ML, cryotechnics | Space data processing | Signal processing | Human spaceflights and experimentations in microgravity |
| PIXSTART                 |                       |                  |          |                                               |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                                                     |                       |                   |                                                         |
| PLANEXUS                 |                       |                  |          |                                               |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                                                     |                       |                   |                                                         |
| PLUG IN                  |                       |                  |          |                                               |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                                                     |                       |                   |                                                         |
| POSITHÔT                 |                       |                  |          |                                               |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                                                     |                       |                   |                                                         |
| PYROALLIANCE             |                       |                  |          |                                               |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                                                     |                       |                   |                                                         |
| PYTHEAS TECHNOLOGY       |                       |                  |          |                                               |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                                                     |                       |                   |                                                         |
| R.TECH                   |                       |                  |          |                                               |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                                                     |                       |                   |                                                         |
| RADIALL                  |                       |                  |          |                                               |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                                                     |                       |                   |                                                         |
| RAKON                    |                       |                  |          |                                               |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                                                     |                       |                   |                                                         |
| REAL DREAM               |                       |                  |          |                                               |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                                                     |                       |                   |                                                         |
| RESA                     |                       |                  |          |                                               |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                                                     |                       |                   |                                                         |
| RESCOLL                  |                       |                  |          |                                               |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                                                     |                       |                   |                                                         |
| RIDE!                    |                       |                  |          |                                               |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                                                     |                       |                   |                                                         |
| RTIME                    |                       |                  |          |                                               |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                                                     |                       |                   |                                                         |
| SAFRAN.AI                |                       |                  |          |                                               |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                                                     |                       |                   |                                                         |
| SAFRAN AIRCRAFT ENGINES  |                       |                  |          |                                               |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                                                     |                       |                   |                                                         |
| SAFRAN ELEC & DEF        |                       |                  |          |                                               |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                                                     |                       |                   |                                                         |
| SAFT                     |                       |                  |          |                                               |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                                                     |                       |                   |                                                         |
| SAP Micromécanique       |                       |                  |          |                                               |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                                                     |                       |                   |                                                         |
| SATCONSULT               |                       |                  |          |                                               |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                                                     |                       |                   |                                                         |
| SCALIAN                  |                       |                  |          |                                               |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                                                     |                       |                   |                                                         |
| SCASSI                   |                       |                  |          |                                               |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                                                     |                       |                   |                                                         |
| SCIENTEAMA               |                       |                  |          |                                               |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                                                     |                       |                   |                                                         |

| Transversal Competencies |                    |                  |          |                                               |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                                                     |                                                         |
|--------------------------|--------------------|------------------|----------|-----------------------------------------------|-------------------------------|-----------------------|-----------------------------------------------|-----------------|---------------------------|----------|-------------|------------------|--------------------|---------------------------------------|------------------------------|---------------------|------------|--------------|------------------|-----------------------|----------|-------------------------------------|--------------------------------------------|-------------------------|----------------|-----------------------------------------------------|---------------------------------------------------------|
|                          | Aerothermodynamics | AV AT Test means | Antennas | Quality Assurance (product assurance, safety) | Electromagnetic compatibility | Electronic components | Design : 2D/3D visualization of space systems | Flight dynamics | Space environment effects | Electric | Electronics | Industrial gases | System engineering | Satellite localisation and navigation | Materials ; Process Coatings | Structure Mechanics | Mechanisms | Pyrotechnics | Radiofrequencies | Atmosphérique reentry | Robotics | Security, encryption, cybersecurity | Space situational awareness - space debris | Satellite communication | Time-Frequency | Thermal Control, Thermal coatings, ML, cryotechnics | Human spaceflights and experimentations in microgravity |
| SECTOR                   |                    |                  |          |                                               |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                                                     |                                                         |
| SEGULA TECHNOLOGIES      |                    |                  |          |                                               |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                                                     |                                                         |
| SELHA Group              |                    |                  |          |                                               |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                                                     |                                                         |
| SEREME                   |                    |                  |          |                                               |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                                                     |                                                         |
| SERMA MICROELECTRONICS   |                    |                  |          |                                               |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                                                     |                                                         |
| SERMA TECHNOLOGIES       |                    |                  |          |                                               |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                                                     |                                                         |
| SILIOS TECHNOLOGIES      |                    |                  |          |                                               |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                                                     |                                                         |
| SMAC                     |                    |                  |          |                                               |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                                                     |                                                         |
| SODERN                   |                    |                  |          |                                               |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                                                     |                                                         |
| SODITECH                 |                    |                  |          |                                               |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                                                     |                                                         |
| SOGECLAIR AEROSPACE      |                    |                  |          |                                               |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                                                     |                                                         |
| SOKARIS INGENIERIE       |                    |                  |          |                                               |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                                                     |                                                         |
| SOPEMEA                  |                    |                  |          |                                               |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                                                     |                                                         |
| SOPHIA ENGINEERING       |                    |                  |          |                                               |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                                                     |                                                         |
| SOTEREM                  |                    |                  |          |                                               |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                                                     |                                                         |
| SOTREM SEO               |                    |                  |          |                                               |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                                                     |                                                         |
| SPACEBEL                 |                    |                  |          |                                               |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                                                     |                                                         |
| SPACEDREAMS              |                    |                  |          |                                               |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                                                     |                                                         |
| SPACELOCKER              |                    |                  |          |                                               |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                                                     |                                                         |
| SPACEPHARMA              |                    |                  |          |                                               |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                                                     |                                                         |
| SPARTAN SPACE            |                    |                  |          |                                               |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                                                     |                                                         |
| SPHEREA                  |                    |                  |          |                                               |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                                                     |                                                         |
| SPIRIT TECHNOLOGIES      |                    |                  |          |                                               |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                                                     |                                                         |

| Transversal Competencies   | Qualité<br>Fraternité |                  |          |                                               |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                                                      |                       |                   |                                                         |
|----------------------------|-----------------------|------------------|----------|-----------------------------------------------|-------------------------------|-----------------------|-----------------------------------------------|-----------------|---------------------------|----------|-------------|------------------|--------------------|---------------------------------------|------------------------------|---------------------|------------|--------------|------------------|-----------------------|----------|-------------------------------------|--------------------------------------------|-------------------------|----------------|------------------------------------------------------|-----------------------|-------------------|---------------------------------------------------------|
|                            | Aerothermodynamics    | AV AT Test means | Antennas | Quality Assurance (product assurance, safety) | Electromagnetic compatibility | Electronic components | Design : 2D/3D visualization of space systems | Flight dynamics | Space environment effects | Electric | Electronics | Industrial gases | System engineering | Satellite localisation and navigation | Materials ; Process Coatings | Structure Mechanics | Mechanisms | Pyrotechnics | Radiofrequencies | Atmosphérique reentry | Robotics | Security, encryption, cybersecurity | Space situational awareness - space debris | Satellite communication | Time-Frequency | Thermal Control, Thermal coatings, MLI, cryotechnics | Space data processing | Signal processing | Human spaceflights and experimentations in microgravity |
| STEEL ELECTRONIQUE         |                       |                  |          |                                               |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                                                      |                       |                   |                                                         |
| STIRWELD                   |                       |                  |          |                                               |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                                                      |                       |                   |                                                         |
| STMICROELECTRONICS         |                       |                  |          |                                               |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                                                      |                       |                   |                                                         |
| SYLPHAERO                  |                       |                  |          |                                               |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                                                      |                       |                   |                                                         |
| SYMETRIE                   |                       |                  |          |                                               |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                                                      |                       |                   |                                                         |
| SYNTONY                    |                       |                  |          |                                               |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                                                      |                       |                   |                                                         |
| SYRLINKS                   |                       |                  |          |                                               |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                                                      |                       |                   |                                                         |
| SYSTRONIC                  |                       |                  |          |                                               |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                                                      |                       |                   |                                                         |
| TECHNATIUM                 |                       |                  |          |                                               |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                                                      |                       |                   |                                                         |
| TECHNIP ENERGIES           |                       |                  |          |                                               |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                                                      |                       |                   |                                                         |
| TELEDYNE E2V               |                       |                  |          |                                               |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                                                      |                       |                   |                                                         |
| TELERAD                    |                       |                  |          |                                               |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                                                      |                       |                   |                                                         |
| TELESPAZIO France          |                       |                  |          |                                               |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                                                      |                       |                   |                                                         |
| TEMISTH                    |                       |                  |          |                                               |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                                                      |                       |                   |                                                         |
| TERAKALIS                  |                       |                  |          |                                               |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                                                      |                       |                   |                                                         |
| TERNWAVES                  |                       |                  |          |                                               |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                                                      |                       |                   |                                                         |
| THALES ALENIA SPACE        |                       |                  |          |                                               |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                                                      |                       |                   |                                                         |
| THALES DIS                 |                       |                  |          |                                               |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                                                      |                       |                   |                                                         |
| THALES SERVICES NUMERIQUES |                       |                  |          |                                               |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                                                      |                       |                   |                                                         |
| THALES SESO                |                       |                  |          |                                               |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                                                      |                       |                   |                                                         |
| THE EXPLORATION COMPANY    |                       |                  |          |                                               |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                                                      |                       |                   |                                                         |
| THERMOCOAX                 |                       |                  |          |                                               |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                                                      |                       |                   |                                                         |
| THIOT INGENIERIE           |                       |                  |          |                                               |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                            |                         |                |                                                      |                       |                   |                                                         |

| Société<br>Fraternité                  | Transversal Competencies |                  |          |                   |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                           |                         |                |                                                     |                       |                   |                                                    |
|----------------------------------------|--------------------------|------------------|----------|-------------------|-------------------------------|-----------------------|-----------------------------------------------|-----------------|---------------------------|----------|-------------|------------------|--------------------|---------------------------------------|------------------------------|---------------------|------------|--------------|------------------|-----------------------|----------|-------------------------------------|-------------------------------------------|-------------------------|----------------|-----------------------------------------------------|-----------------------|-------------------|----------------------------------------------------|
|                                        | Aerothermodynamics       | AV AT Test means | Antennas | Quality Assurance | Electromagnetic compatibility | Electronic components | Design : 2D/3D visualization of space systems | Flight dynamics | Space environment effects | Electric | Electronics | Industrial gases | System engineering | Satellite localisation and navigation | Materials ; Process Coatings | Structure Mechanics | Mechanisms | Pyrotechnics | Radiofrequencies | Atmosphérique reentry | Robotics | Security, encryption, cybersecurity | Space situational awareness, space debris | Satellite communication | Time-Frequency | Thermal Control, Thermal coatings, ML, cryotechnics | Space data processing | Signal processing | Human spaceflights and experiments in microgravity |
| THRUSTME                               |                          |                  |          |                   |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                           |                         |                |                                                     |                       |                   |                                                    |
| TIMELINK MICROSYSTEMS                  |                          |                  |          |                   |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                           |                         |                |                                                     |                       |                   |                                                    |
| TRAD                                   |                          |                  |          |                   |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                           |                         |                |                                                     |                       |                   |                                                    |
| TRONICO                                |                          |                  |          |                   |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                           |                         |                |                                                     |                       |                   |                                                    |
| UNITED MONOLITHIC SEMICONDUCTORS (UMS) |                          |                  |          |                   |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                           |                         |                |                                                     |                       |                   |                                                    |
| VENTANA                                |                          |                  |          |                   |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                           |                         |                |                                                     |                       |                   |                                                    |
| VIGNAL ARTRU INDUSTRIES                |                          |                  |          |                   |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                           |                         |                |                                                     |                       |                   |                                                    |
| VISHAY                                 |                          |                  |          |                   |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                           |                         |                |                                                     |                       |                   |                                                    |
| VISIOTERRA                             |                          |                  |          |                   |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                           |                         |                |                                                     |                       |                   |                                                    |
| VIVERIS                                |                          |                  |          |                   |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                           |                         |                |                                                     |                       |                   |                                                    |
| WATT&WELL                              |                          |                  |          |                   |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                           |                         |                |                                                     |                       |                   |                                                    |
| WEEROC                                 |                          |                  |          |                   |                               |                       |                                               |                 |                           |          |             |                  |                    |                                       |                              |                     |            |              |                  |                       |          |                                     |                                           |                         |                |                                                     |                       |                   |                                                    |

**Consulting in the space domain**

|                             | Assistance in setting-up projects and contracts | Assistance to projects and contracts follow-up | Market, concept, feasibility and engineering studies of space systems | Support and training to operations and exploitations of space systems |
|-----------------------------|-------------------------------------------------|------------------------------------------------|-----------------------------------------------------------------------|-----------------------------------------------------------------------|
| AIRBUS PROTECT              |                                                 |                                                | ●                                                                     | ●                                                                     |
| ALDORANE                    | ●                                               | ●                                              | ●                                                                     |                                                                       |
| ALLIANCE4U                  | ●                                               | ●                                              | ●                                                                     | ●                                                                     |
| ARCSPACE                    |                                                 |                                                | ●                                                                     |                                                                       |
| CAPGEMINI                   |                                                 | ●                                              | ●                                                                     | ●                                                                     |
| CES WORKS                   | ●                                               | ●                                              | ●                                                                     |                                                                       |
| CGI                         | ●                                               | ●                                              | ●                                                                     | ●                                                                     |
| ESQS - APAVE                |                                                 | ●                                              |                                                                       | ●                                                                     |
| EUROCONSULT                 | ●                                               | ●                                              | ●                                                                     | ●                                                                     |
| JFB SPACE CONSULTING        | ●                                               | ●                                              | ●                                                                     |                                                                       |
| NERYS                       |                                                 | ●                                              |                                                                       |                                                                       |
| PROCUREEZY                  | ●                                               |                                                |                                                                       |                                                                       |
| PVA CONSEIL & DÉVELOPPEMENT |                                                 |                                                | ●                                                                     | ●                                                                     |
| SATCONSEIL                  | ●                                               | ●                                              |                                                                       | ●                                                                     |
| SATCONSULT                  | ●                                               | ●                                              | ●                                                                     | ●                                                                     |
| SCIENTEAMA                  | ●                                               | ●                                              | ●                                                                     |                                                                       |
| SEGULA TECHNOLOGIES         | ●                                               | ●                                              |                                                                       |                                                                       |
| SPACEDREAMS                 |                                                 |                                                | ●                                                                     |                                                                       |
| SPACELOCKER                 | ●                                               |                                                |                                                                       |                                                                       |
| SYLPHAERO                   |                                                 |                                                | ●                                                                     |                                                                       |